| Form 8879-EO  | IRS <i>e-file</i> Signature Authorization<br>for an Exempt Organization   | OMB No. 1545-1878 |                      |  |  |  |  |  |  |
|---|---|-------------------|----------------------|--|--|--|--|--|--|
|   | For calendar year 2013, or fiscal year beginning $\underline{7/01}$ , 2013, and ending $\underline{6/30}$ ,   | 2 <u>014</u> ·    | 0010                 |  |  |  |  |  |  |
| Department of the Treasury<br>Internal Revenue Service  | <ul> <li>Do not send to the IRS. Keep for your records.</li> <li>Information about Form 8879-EO and its instructions is at www.irs.gov/formation</li> </ul> | 8879eo.           | 2013                 |  |  |  |  |  |  |
| Name of exempt organization   |   | Employer ide      | ntification number   |  |  |  |  |  |  |
| JEWISH FAMILY ANI<br>Name and title of officer  | D CHILDREN'S SERVICES   | 94-115            | 5528                 |  |  |  |  |  |  |
| MARGA DUSEDAU   | CFO   |                   |                      |  |  |  |  |  |  |
| Part I Type of Retur  | rn and Return Information (Whole Dollars Only)  |                   |                      |  |  |  |  |  |  |
| check the box on line <b>1a</b> , <b>2a</b> , <b>3a</b> , <b>4a</b> , or <b>5a</b> , below, and the amount on that line for the return being filed with this form was blank, then<br>leave line <b>1b</b> , <b>2b</b> , <b>3b</b> , <b>4b</b> , or <b>5b</b> , whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on<br>the applicable line below. <b>Do not</b> complete more than 1 line in Part I. |   |                   |                      |  |  |  |  |  |  |
| 1 a Form 990 check here   | ► X b Total revenue, if any (Form 990, Part VIII, column (A), line 12)  | 1                 | <b>b</b> 30,582,787. |  |  |  |  |  |  |
| 2 a Form 990-EZ check h   |   |                   | 2b                   |  |  |  |  |  |  |
| 3a Form 1120-POL chec   |   |                   | Bb                   |  |  |  |  |  |  |
| 4 a Form 990-PF check h   |   |                   | lb                   |  |  |  |  |  |  |
| 5 a Form 8868 check her   | e ► <b>b Balance Due</b> (Form 8868, Part I, line 3c or Part II, line 8c)   | 5                 | ib                   |  |  |  |  |  |  |

## Part II Declaration and Signature Authorization of Officer

the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c)

organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

| Officer's PIN: check one box only  |                              |   |
|--|------------------------------|---|
| X lauthorize GOOD & FOWLER, LLP  | to enter my PIN              | 14290 as my signature                             |
| ERO firm name  |                              | Enter five numbers, but<br>do not enter all zeros |
| the return's disclosure consent screen.  |                              |   |
|  |                              |   |
| program, I will enter my PIN on the return's disclosure consent screen.  |                              |   |
| Officer's signature  | Date ►                       |   |
| Part III Certification and Authentication  |                              |   |
| <b>ERO's EFIN/PIN.</b> Enter your six-digit electronic filing identification   |                              |   |
| number (EFIN) followed by your five-digit self-selected PIN  |                              |   |
| above. I confirm that I am submitting this return in accordance with the requirem Authorized IRS <i>e-file</i> Providers for Business Returns. | ents of <b>Pub 4163,</b> Mod |   |
| ERO's signature  | Date ►                       |   |
| ERO Must Retain This Form — S<br>Do Not Submit This Form To the IRS Unl  |                              | So  |
| BAA For Paperwork Reduction Act Notice, see instructions.  |                              | Form 8879-EO (2013)                               |

Form **990** 

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter Social Security numbers on this form as it may be made public. Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public

OMB No. 1545-0047

2013

| Depa<br>Inter                           | artment of t<br>nal Revenu   | the Treasury<br>le Service | <ul> <li>Information</li> </ul>                      | about Form 990 and its in     | nstructions is at w  | ww.irs.gov/i      | form990.      |                             |              | Inspec         | tion                |
|---|--|----------------------------|--|-------------------------------|----------------------|-------------------|---------------|-----------------------------|--------------|----------------|---------------------|
| Α                                       | For the  | 2013 calenc                | lar year, or tax year begin                          | ning 7/01                     | , 2013, a            | and ending        | 6/3           | 30                          |              | 2014           |                     |
| В                                       | Check if a   | pplicable:                 | C  |                               |                      | -                 |               | _                           | er Identi    | fication Numb  | er                  |
|   | X Addre  | ess change                 | JEWISH FAMILY AN                                     | D CHILDREN'S S                | SERVICES             |                   |               | 94-1                        | 1156         | 528            |                     |
|   | Name   |                            | PO BOX 156500  |                               |                      |                   |               | E Telepho                   | ne numt      | ber            |                     |
|   | Initial  | return                     | SAN FRANCISCO, C.                                    | A 94115-6500                  |                      |                   |               | (41                         | 5) 4         | 49-1200        | J                   |
|   | Term   | inated                     |  |                               |                      |                   |               |                             | ,            |                |                     |
|   | Amer   | nded return                |  |                               |                      |                   |               | G Gross re                  | eceipts      | \$ 36,8        | 03,331.             |
|   | Applie   | cation pending             | F Name and address of principal                      | officer: DR. ANIT             | A FRIEDMAN           | N H               | (a) Is this a | a group returi              | n for sub    |                | Yes X No            |
|   |  |                            | SAME AS C ABOVE                                      |                               |                      |                   | (b) Are all   | subordinates attach a list. | included     | 1?             | Yes No              |
| I                                       | Tax-exe  | empt status                | X 501(c)(3) 501(c) (                                 | ) < (insert no.)              | 4947(a)(1) or        | 527               | II INO,       | allacii a iisi.             | (See 1115    | iructions)     |                     |
| J                                       | Webs   | ite: ► WW                  | W.JFCS.ORG   |                               |                      | н                 | (c) Group     | exemption nu                | Imber 🅨      | •              |                     |
| κ                                       | Form of  | organization:              | X Corporation Trust                                  | Association Other ►           | LY                   | ear of formation  | 1: 1904       | 4 <b>M</b> s                | tate of le   | egal domicile: | CA                  |
| Pa                                      | art I  | Summary                    |  |                               |                      |                   |               |                             |              |                |                     |
|   | 1 Br   | riefly describ             | be the organization's missi                          | on or most significan         | t activities: JF     | 'CS HELP          | S PEO         | PLE WO                      | RK T         | HROUGH         | THE                 |
| e<br>O                                  | п  | ROBLEMS                    | <u>IN_THEIR_LIVES</u>                                | WHETHER IT'S                  | A <u>MAJOR LIE</u>   | F <u>E_TRAN</u> S | <u>ITION</u>  | <u>, OR JI</u>              | <u>JST S</u> | SOME_SU        | <u>PPORT</u>        |
| anc                                     | <u>T</u>   | ' <u>o get ti</u>          | <u>HROUGH THE DAY. H</u>                             | <u> OR MORE THAN</u>          | <u>160 YEARS,</u>    | , <u>JFCS</u> H   | <u>IAS PF</u> | <u>OVIDE</u>                | <u> </u>     | <u>CIAL SE</u> | <u>RVICES</u>       |
| ern                                     | <u>T</u>   |                            | <u>AN FRANCISCO BAY</u>                              |                               |                      |                   |               |                             |              |                |                     |
| Governance                              | 2 Ci   |                            | x ► if the organization<br>ting members of the gover |                               |                      |                   |               |                             |              | sets.          | 20                  |
| ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~ |  |                            | dependent voting members                             |                               |                      |                   |               |                             | 3            |                | <u>29</u><br>29     |
| Activities &                            |  |                            | of individuals employed in                           |                               |                      |                   |               |                             | 5            |                | 791                 |
| ivit                                    |  |                            | of volunteers (estimate if                           |                               |                      |                   |               |                             | 6            |                | 1,170               |
| Act                                     | <b>7</b> a ⊺o  | otal unrelate              | d business revenue from F                            | Part VIII, column (C),        | line 12              |                   |               |                             | 7 a          |                | 0.                  |
|   | b Ne   | et unrelated               | business taxable income                              | from Form 990-T, line         | 9 34                 |                   |               |                             | 7 b          |                | 0.                  |
|   |  |                            |  |                               |                      |                   |               | rior Year                   |              |                | nt Year             |
| e                                       |  |                            | and grants (Part VIII, line                          |                               |                      |                   |               | ,760,1                      |              |                | 515,108.            |
| Revenue                                 |  |                            | ice revenue (Part VIII, line                         |                               |                      |                   | -             | <u>,094,7</u>               |              |                | 32,724.             |
| lev.                                    | 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)   |                            |  |                               |                      |                   |               | ,658,1                      |              |                | 08,818.             |
| ш                                       | <ul> <li>11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</li> <li>12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)</li> </ul> |                            |  |                               |                      |                   |               | -404,0                      |              |                | 73,863.             |
|   |  |                            | milar amounts paid (Part I                           |                               |                      |                   |               | <u>,108,9</u><br>,431,5     |              |                | 82,787.<br>03,310.  |
|   |  |                            | to or for members (Part I)                           |                               | -                    |                   |               | ,431,5                      | 05.          | 1,4            | 03,310.             |
|   |  |                            | r compensation, employee                             |                               |                      |                   |               |                             |              | 22.0           | 82,259.             |
| es                                      | 10 D   |                            | undraising fees (Part IX, c                          |                               |                      |                   |               | , 313, 4                    | 29.          | 22,0           | 02,239.             |
| Expenses                                |  |                            |  |                               |                      |                   |               |                             |              |                |                     |
| ц.                                      | b I C  |                            | ing expenses (Part IX, col                           |                               | · · · · ·            | 2 <b>,</b> 527.   |               |                             |              |                |                     |
|   | 17 0   |                            | es (Part IX, column (A), lir                         |                               |                      |                   | -             | ,893,6                      |              |                | 73,870.             |
|   |  |                            | es. Add lines 13-17 (must e                          |                               |                      |                   |               |                             |              |                | 59,439.             |
|   |  | evenue less                | expenses. Subtract line 1                            | 8 from line 12                |                      |                   |               | 470,3                       |              |                | .23,348.            |
| Net Assets of<br>Fund Balance           | <b>00</b> T.   |                            |  |                               |                      |                   |               | ig of Curren                |              |                | of Year             |
| Asse<br>Bal                             | 20 To<br>21 To   | ```                        | Part X, line 16)<br>s (Part X, line 26)              |                               |                      |                   |               | <u>,407,9</u>               |              |                | <u>16,902.</u>      |
| Net.                                    |  |                            |  |                               |                      |                   |               | <u>,388,3</u>               |              |                | <u>522,658.</u>     |
|   |  |                            | fund balances. Subtract li                           | ne 21 from line 20            |                      |                   | 42            | ,019,5                      | 26.          | 45,5           | 94,244.             |
| Pa                                      | art II   | Signature                  | e Block  |                               |                      |                   |               |                             |              |                |                     |
| com                                     | plete. Decla   | aration of prepar          | rer (other than officer) is based on a               | all information of which prep | arer has any knowled | lge.              |               |                             |              |                |                     |
|   |  |                            |  |                               |                      |                   |               |                             |              |                |                     |
| Sig                                     | n  | Signatur                   | e of officer   |                               |                      |                   | Da            | te                          |              |                |                     |
| He                                      | re   | MARC                       | GA DUSEDAU   |                               |                      |                   | CFO           |                             |              |                |                     |
|   |  |                            | print name and title.                                |                               |                      |                   | 010           |                             |              |                |                     |
|   |  | Print/Type pr              | reparer's name                                       | Preparer's signature          |                      | Date              |               | Check                       | if           | PTIN           |                     |
| Ра                                      | id   | BRUCE                      | J. WRIGHT  |                               |                      |                   |               | self-employe                | _            | P000832        | 251                 |
|   | eparer   | Firm's name                |  | R, LLP                        |                      | 1                 |               | 1.0                         |              |                |                     |
| Us                                      | e Only   |                            |  |                               |                      |                   |               | Firm's EIN                  | ▶ 94-        | -126219        | 6                   |
|   |  |                            | SOUTH SAN FRA  |                               | 080                  |                   |               | Phone no.                   | (650         |                |                     |
| Ma                                      | y the IRS  | S discuss thi              | is return with the preparer                          |                               |                      |                   |               |                             |              | X Yes          | <u>No</u>           |
| _                                       |  |                            | eduction Act Notice, see t                           |                               |                      |                   | 0113L 11/     |                             |              |                | 1 <b>990</b> (2013) |
|   |  | -                          | ,  | •                             |                      |                   |               |                             |              |                | . ,                 |

| Form | 990 (2013) JEWISH FAMILY AND CHILDREN'S SERVICES   | 94-1156528                            | F     | Page <b>2</b> |
|------|--|---------------------------------------|-------|---------------|
| Par  |  |                                       |       |               |
|      | Check if Schedule O contains a response or note to any line in this Part III                                   |                                       |       | X             |
| 1    | Briefly describe the organization's mission:   |                                       |       |               |
|      | SEE SCHEDULE O   |                                       |       |               |
|      |  |                                       |       |               |
|      |  |                                       |       |               |
|      |  |                                       |       |               |
| 2    | Did the organization undertake any significant program services during the year which were not listed on the p | prior                                 |       |               |
|      | Form 990 or 990-EZ?  | · · · · · · · · · · · · · · · · · · · | ′es X | No            |
|      | If 'Yes,' describe these new services on Schedule O.   |                                       |       |               |
| 3    | Did the organization cease conducting, or make significant changes in how it conducts, any programs            | services?                             | ∕es Ⅹ | No            |

If 'Yes,' describe these changes on Schedule O.

4

others, the total expenses, and revenue, if any, for each program service reported.

| 4a (Code:) (Expenses \$ 12,084,076. including grants of \$) (Revenue<br>OLDER ADULTS: JEWISH FAMILY AND CHILDREN'S SERVICES' SENIORS-AT-HOME, W<br>AMERICAN SOCIETY ON AGING'S NATIONAL AWARD FOR INNOVATION AND EXCELLENC<br>CARE, IS THE BAY AREA'S PREMIER PROVIDER OF COMPREHENSIVE, CARING SERVI<br>OLDER ADULTS LIVE SAFE, HAPPY, HEALTHY LIVES IN THEIR OWN HOMES. SENIO<br>FULL RANGE OF SERVICES INCLUDES COMPLETE CARE COORDINATION; HOME CARE,<br>ATTENDANTS AND SKILLED NURSING; HOSPICE AND PALLIATIVE CARE; MONEY MANA<br>CONSERVATORSHIPS; INDIVIDUAL AND FAMILY COUNSELING; KOSHER MEALS-ON-WHE<br>DELIVERY; PRACTICAL SUPPORT ASSISTANCE WITH TRANSPORTATION, HOME REPAIF<br>PREPARATION, SHOPPING AND HOUSEKEEPING; WELLNESS EDUCATION; CAREGIVERS'<br>BEREAVEMENT AND HEALING SERVICES; CAFE BY THE BAY AND OTHER HOLOCAUST S<br>SUPPORT SERVICES; MSSP; VOLUNTEER SERVICES AND HOLIDAY VISITORS. | VINNER OF THE<br>CE IN GERIATRIC<br>CES TO HELP<br>DRS-AT-HOME'S<br>PERSONAL<br>AGEMENT AND<br>CELS MEAL<br>S, MEAL<br>SUPPORT; |
|--|---|
| 4b (Code:) (Expenses \$6,641,159. including grants of \$) (Revenue         CHILDREN AND FAMILIES: THROUGH OUR PARENTS PLACE FAMILY RESOURCE CENTER         PARENT EDUCATION PROGRAMS; CENTERS FOR SPECIAL NEEDS; EARLY CHILDHOOD N         ON THE MARK MENTORING PROGRAM; ADOPTION CONNECTION; DREAM HOUSE TRANSIT         CHILD TRAUMA TRAINING INSTITUTE; FINANCIAL AID CENTER PROVIDING SCHOLAR         CAMPERSHIPS AND EMERGENCY FINANCIAL ASSISTANCE; FAMILY MEDIATION CENTER         AND CHILD COUNSELING SERVICES, JFCS HELPS TO BUILD AND NURTURE HEALTHY,         SELF-SUSTAINING FAMILIES, AND ENSURES THAT AT-RISK CHILDREN GET THE EAR         INTERVENTION AND ASSISTANCE THAT THEY NEED.   | S, WORKPLACE<br>MENTAL HEALTH;<br>TIONAL HOUSING;<br>SHIPS,<br>A, AND FAMILY  |
| 4c (Code:       ) (Expenses \$ 3,618,517. including grants of \$ ) (Revenue         EMIGRES AND REFUGEES:       THROUGH OUR COMPREHENSIVE EMIGRE SERVICES, THE OF         WARMLY WELCOMES IMMIGRANTS AND REFUGEES, HELPING THEM TO BUILD NEW LIVE         ACTIVE, INVOLVED MEMBERS OF THEIR NEW COMMUNITY. JEWISH FAMILY AND CHI         SERVICES EMIGRE PROGRAMS INCLUDE BILINGUAL MENTAL HEALTH SERVICES, CITI         ASSISTANCE, LEGAL ASSISTANCE, REFUGEE RESETTLEMENT AND IMMIGRATION SERV         NOON, EMIGRE YOUTH DEVELOPMENT PROGRAM, AND OUR L'CHAIM SENIOR SERVICES         ADULT DAY HEALTH CENTER.  | GANIZATION<br>S AND BECOME<br>LDREN'S<br>ZENSHIP<br>/ICES, CLUB<br>3 AND L'CHAIM  |
| 4d Other program services. (Describe in Schedule O.)<br>(Expenses \$ 2,655,270. including grants of<br>4e Total program service expenses ► 24,999,022.       SEE SCHEDULE 0<br>\$ ) (Revenue \$  | )   |
| BAA TEEA0102L 07/02/13   | Form 990 (2013)   |
|  |   |

# Form 990 (2013) JEWISH FAMILY AND CHILDREN'S SERVICES Part IV Checklist of Required Schedules

|    |   |      | Yes | No |
|----|---|------|-----|----|
| 1  | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A.  | 1    | Х   |    |
| 2  | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?   | 2    | Х   |    |
| 3  | for public office? If 'Yes,' complete Schedule C, Part I  | 3    |     | Х  |
| 4  | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II  | 4    |     | Х  |
| 5  |   | 5    |     | X  |
| 6  |   | 6    | Х   |    |
| 7  | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II  | 7    |     | Х  |
| 8  | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.  | 8    |     | Х  |
| 9  | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If 'Yes,' complete Schedule D, Part IV</i> . | 9    |     | Х  |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If 'Yes,' complete Schedule D, Part V</i>   | 10   | Х   |    |
| 11 | or X as applicable.   |      |     |    |
|    | a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI.   | 11 a | Х   |    |
|    | b Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.  | 11 b |     | Х  |
|    | c Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII   | 11 c |     | Х  |
|    | <b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If 'Yes,' complete Schedule D, Part IX</i> .  | 11 d |     |    |
|    | e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X   | 11 e | Х   |    |
|    | f the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X  | 11 f |     | Х  |
| 12 | a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, and XII.  | 12a  | Х   |    |
|    | <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b  |     | Х  |
|    | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If 'Yes,' complete Schedule E</i>  | 13   |     | X  |
|    | <ul> <li>a Did the organization maintain an office, employees, or agents outside of the United States?</li> <li>b) Did the organization have a supersent an employees, or agents outside of the United States?</li> </ul>   | 14a  |     | Х  |
|    | <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, at \$100,000 or more? <i>If 'Yes</i> ,' <i>complete Schedule F, Parts I and IV</i>   | 14b  |     | Х  |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any   | 140  |     | Λ  |
|    | foreign organization? If 'Yes,' complete Schedule F, Parts II and IV  | 15   |     | Х  |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If 'Yes,' complete Schedule F, Parts III and IV</i>   | 16   | Х   |    |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions).  | 17   |     | Х  |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.   | 18   | Х   |    |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.   | 19   |     | Х  |
|    | <b>a</b> Did the organization operate one or more hospital facilities? <i>If 'Yes,' complete Schedule H</i>   | 20   |     | Х  |
|    | <b>b</b> If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20 b |     |    |

Form 990 (2013) JEWISH FAMILY AND CHILDREN'S SERVICES
Part IV Checklist of Required Schedules (continued)

| T ai | Checkiston Required Schedules (continued)   |      |     |        |
|------|---|------|-----|--------|
|      |   |      | Yes | No     |
| 21   | Did the organization report more than \$5,000 of grants or other assistance to any domestic organizations or government on Part IX, column (A), line 1? <i>If 'Yes,' complete Schedule I, Parts I and II</i>  | 21   | Х   |        |
| 22   | Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III  | 22   | Х   |        |
| 23   | Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete   | 22   | Х   |        |
|      | Schedule J.   | 23   | Λ   |        |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a.                                   | 24a  |     | х      |
| Ł    | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b  |     |        |
|      | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease  |      |     |        |
|      | any tax-exempt bonds?   | 24c  |     |        |
| C    | Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?   | 24d  |     |        |
| 25 a | A Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I   | 25a  |     | Х      |
| k    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and<br>that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete<br>Schedule L, Part I.  | 25b  |     | Х      |
| 26   | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or   |      |     |        |
|      | former officers, directors, trústees, key employees, highest compensated employees, or disqualified persons?<br>If so, complete Schedule L, Part II   | 26   |     | Х      |
| 27   | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part III.</i> | 27   |     | х      |
| 28   | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):   |      |     |        |
| a    | A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV   | 28a  |     | Х      |
| Ł    | A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV.   | 28b  |     | Х      |
| c    | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If 'Yes,' complete Schedule L, Part IV</i>   | 28c  |     | Х      |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M  | 29   | Х   |        |
| 30   | contributions? If 'Yes,' complete Schedule M  | 30   |     | Х      |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I  | 31   |     | X      |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N. Part II.   | 32   |     | х      |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I  | 33   |     | Х      |
| 34   | Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1   | 34   |     | Х      |
| 35 a | a Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a  |     | X      |
| k    | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2   | 35b  |     |        |
| 36   | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2  | 36   |     | Х      |
| 37   | treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI  | 37   |     | Х      |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?<br>Note. All Form 990 filers are required to complete Schedule O   | 38   | Х   |        |
| BAA  |   | Form | 990 | (2013) |

Page 4

| Form 990 (2013) JEWISH FAMILY AND CHILDREN'S SERVICES 94-115652   | 8        | Ρ   | age 5 |
|---|----------|-----|-------|
| Part V Statements Regarding Other IRS Filings and Tax Compliance  |          |     |       |
| Check if Schedule O contains a response or note to any line in this Part V  |          |     |       |
|   |          | Yes | No    |
| 1 a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable    1 a    193  |          |     |       |
| b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0  |          |     |       |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming  |          |     |       |
| (gambling) winnings to prize winners?   | 1 c      | Х   |       |
| <b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State-  |          |     |       |
| ments, filed for the calendar year ending with or within the year covered by this return <b>2a</b> 791  | 01       | Х   |       |
| <b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2 b      | ^   |       |
| <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)   | 2-       |     | Х     |
| <b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year?   | 3a<br>3b |     | Λ     |
| <b>b</b> If 'Yes' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation in Schedule 0</i>  | 3 D      |     |       |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a       |     | Х     |
| <b>b</b> If 'Yes,' enter the name of the foreign country: ►   | Ψu       |     |       |
| See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.  |          |     |       |
| <b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a       |     | Х     |
| <b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5 b      |     | X     |
| c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?  | 5 c      |     |       |
| -   | 50       |     |       |
| 6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                   | 6a       |     | Х     |
|   | υu       |     |       |
| b<br>not tax deductible?  | 6b       |     |       |
| 7 Organizations that may receive deductible contributions under section 170(c).   |          |     |       |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and   |          |     |       |
| a Did the organization receive a payment in excess of \$75 made parity as a contribution and parity for goods and services provided to the payor?   | 7 a      |     | Х     |
| <b>b</b> If 'Yes,' did the organization notify the donor of the value of the goods or services provided?  | 7 b      |     |       |
| C   |          |     |       |
| Form 8282?  | 7 c      |     | Х     |
| d If 'Yes,' indicate the number of Forms 8282 filed during the year 7d  |          |     |       |
| e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?   | 7 e      |     | Х     |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  | 7 f      |     | Х     |
| g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899   | 7        |     |       |
| as required?  | 7 g      |     |       |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  | 7 h      |     |       |
|   |          |     |       |
| 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business             |          |     |       |
| holdings at any time during the year?   | 8        |     | Х     |
| 9 Sponsoring organizations maintaining donor advised funds.   |          |     |       |
| a Did the organization make any taxable distributions under section 4966?   | 9 a      |     | Х     |
| <b>b</b> Did the organization make a distribution to a donor, donor advisor, or related person?   | 9 b      |     | Х     |
| 10 Section 501(c)(7) organizations. Enter:  |          |     |       |
| a Initiation fees and capital contributions included on Part VIII, line 12 10a  |          |     |       |
| <b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b  |          |     |       |
| 11 Section 501(c)(12) organizations. Enter:   |          |     |       |
| a Gross income from members or shareholders   |          |     |       |
| <b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources   |          |     |       |
| against amounts due or received from them.).  | 10 -     |     |       |
| <b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?   | 12a      |     |       |
| b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b   |          |     |       |
| <ul><li>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</li><li>a Is the organization licensed to issue qualified health plans in more than one state?</li></ul>  | 12-      |     |       |
|   | 13a      |     |       |
| <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.  |          |     |       |
| <b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |          |     |       |
| c Enter the amount of reserves on hand  |          |     |       |
| 14a Did the organization receive any payments for indoor tanning services during the tax year?  | 14a      |     | Х     |
| <b>b</b> If 'Yes,' has it filed a Form 720 to report these payments? <i>If 'No,' provide an explanation in Schedule O</i>   | 14b      |     |       |
|   |          |     |       |

Section A. Governing Body and Management

Part VI Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Check if Schedule O contains a respo | onse or note to any line in this Part VI |
|--------------------------------------|--|
|--------------------------------------|--|

|            |  |                |                      |       | Yes   | No    |
|------------|--|----------------|----------------------|-------|-------|-------|
| 1 a        | Enter the number of voting members of the governing body at the end of the tax year  | 1 a            | 29                   |       |       |       |
|            | If there are material differences in voting rights among members   |                |                      |       |       |       |
|            | of the governing body, or if the governing body delegated broad<br>authority to an executive committee or similar committee, explain in Schedule O.  |                |                      |       |       |       |
| b          | Enter the number of voting members included in line 1a, above, who are independent   | 1 b            | 29                   |       |       |       |
| 2          | Did any officer, director, trustee, or key employee have a family relationship or a business relations   |                |                      |       |       |       |
| -          | officer, director, trustee or key employee?  |                |                      | 2     |       | Х     |
| 3          | Did the organization delegate control over management duties customarily performed by or under the of officers, directors or trustees, or key employees to a management company or other personal sectors of the personal sect | ne dire<br>on? | ct supervision       | 3     |       | Х     |
| 4          | Did the organization make any significant changes to its governing documents   |                |                      |       |       |       |
|            | since the prior Form 990 was filed?  |                |                      | 4     |       | Х     |
| 5          | Did the organization become aware during the year of a significant diversion of the organiza   | tion's         | assets?              | 5     |       | Х     |
| 6          | Did the organization have members or stockholders?   |                |                      | 6     |       | Х     |
| 7 a        | Did the organization have members, stockholders, or other persons who had the power to elect or a  | ppoint         | one or more          |       |       |       |
|            | members of the governing body?   |                |                      | 7 a   |       | Х     |
| ٢          | Are any governance decisions of the organization reserved to (or subject to approval by) me  | mbers          | 5.                   |       |       |       |
| ~          | stockholders, or other persons other than the governing body?  |                |                      | 7 b   |       | Х     |
| 8          | Did the organization contemporaneously document the meetings held or written actions undertaken the following:   | -              |                      |       |       |       |
|            | The governing body?  |                |                      | 8 a   | Х     |       |
| Ł          | Each committee with authority to act on behalf of the governing body?  |                |                      | 8 b   | Х     |       |
| 9          | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who can  | not be         | reached at the       |       |       |       |
|            | organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O  |                |                      | 9     |       | Х     |
| <u>Sec</u> | tion B. Policies (This Section B requests information about policies not rec   | luirec         | l by the Internal Re | eveni |       |       |
|            |  |                |                      |       | Yes   | No    |
| 10 a       | Did the organization have local chapters, branches, or affiliates?   |                |                      | 10 a  |       | Х     |
| Ł          |  |                |                      |       |       |       |
|            | operations are consistent with the organization's exempt purposes?   |                |                      | 10b   | v     |       |
|            | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the  |                |                      | 11 a  | Х     |       |
| t.         | Describe in Schedule O the process, if any, used by the organization to review this Form 99  | J. S.          | EE SCHEDULE O        | 10    | 37    |       |
|            | Did the organization have a written conflict of interest policy? If 'No,' go to line 13  |                |                      | 12a   | Х     |       |
|            | Were officers, directors, or trustees, and key employees required to disclose annually interests that to conflicts?  |                | -                    | 12b   | Х     |       |
|            | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "<br>Schedule O how this was done SEE. SCHEDULE . Q.  |                |                      | 12 c  | Х     |       |
|            | Did the organization have a written whistleblower policy?  |                |                      |       | X     |       |
| 14         | Did the organization have a written document retention and destruction policy?   |                |                      | 14    | Х     |       |
| 15         | Did the process for determining compensation of the following persons include a review and approv<br>persons, comparability data, and contemporaneous substantiation of the deliberation and de  | cision         | ?                    |       |       |       |
|            | The organization's CEO, Executive Director, or top management official   |                |                      | 15a   | Х     |       |
| b          | Other officers of key employees of the organization SEE . SCHEDULEO  |                |                      | 15b   | Х     |       |
|            | If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.)   |                |                      |       |       |       |
| 16 a       | Did the organization invest in, contribute assets to, or participate in a joint venture or similar taxable entity during the year?   |                |                      | 16 a  |       | Х     |
| t          | If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evalua participation in joint venture arrangements under applicable federal tax law, and taken steps organization's exempt status with respect to such arrangements?   | s to sa        | feguard the          | 16 b  |       |       |
| Sec        | tion C. Disclosure   |                |                      |       |       |       |
| 17         | List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright$   |                |                      |       |       |       |
| 18         |  |                |                      |       |       |       |
| -          | inspection. Indicate how you make these available. Check all that apply.   |                |                      |       |       |       |
|            | X         Own website         X         Another's website         X         Upon request         Other   | ier <i>(ex</i> | plain in Schedule O) |       |       |       |
| 19         |  |                |                      |       |       |       |
|            | the public during the tax year. SEE SCHEDULE O   |                |                      |       |       |       |
| 20         |  |                |                      |       |       |       |
|            | MARGA DUSEDAU 2150 POST STREET SAN FRANCISCO CA 94115 (4   | 15)            | 449-1200             |       |       |       |
| BAA        | TEEA0106L 07/02/13   |                |                      | Form  | 990 ( | 2013) |

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94-1156528

| Form 990 (2013) JEWISH FAMI  | LY AND CHILDREN'S SERVICES                           | 94-1156528 Page 7                  |  |  |  |  |  |  |  |
|--|--|------------------------------------|--|--|--|--|--|--|--|
| Part VII Compensation of Of<br>Independent Contra  | ficers, Directors, Trustees, Key Employees, ctors    | Highest Compensated Employees, and |  |  |  |  |  |  |  |
| Check if Schedule O cont   | ains a response or note to any line in this Part VII |                                    |  |  |  |  |  |  |  |
| Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees |  |                                    |  |  |  |  |  |  |  |
| 1a   |  |                                    |  |  |  |  |  |  |  |

organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

employees; and former such persons.

|  | 1  |                                   |  |         |              |                                 |        |  |  |  |
|--|--|-----------------------------------|--|---------|--------------|---------------------------------|--------|--|--|--|
|  |  | (C)                               |  |         |              |                                 |        |  |  |  |
| (A)<br>Name and Title                            | (B)<br>Average<br>hours per<br>week (list                                  | one bo<br>offic                   | Position (do not check more than<br>one box, unless person is both an<br>officer and a director/trustee) |         |              |                                 |        | (D)<br>Reportable<br>compensation from<br>the organization | <b>(E)</b><br>Reportable<br>compensation from<br>related organizations | (F)<br>Estimated<br>amount of other<br>compensation      |
|  | any hours<br>for related<br>organiza-<br>tions<br>below<br>dotted<br>line) | Individual trustee<br>or director | Institutional trustee  | Officer | Key employee | Highest compensated<br>employee | Former | (W-2/1099-MISC)  | (W-2/1099-MISC)  | from the<br>organization<br>and related<br>organizations |
| <u>(1)</u> DR. ANITA FRIEDMAN<br>EXECUTIVE DIREC | <u>45</u><br>0   | -                                 |  |         |              |                                 |        | 343,233.   | 0.   | 125,913.   |
| (2) SUSAN KOLB                                   | 2  |                                   |  |         |              |                                 |        | ,  |  | · · ·  |
| PRESIDENT  | 0  | Х                                 |  | Х       |              |                                 |        | 0.   | 0.   | 0.   |
| (3) IAN ALTMAN                                   | 2  |                                   |  |         |              |                                 |        |  |  |  |
| VICE PRESIDENT                                   | 0  | Х                                 |  | Х       |              |                                 |        | 0.   | 0.   | 0.   |
| (4) MICHAEL KAPLAN                               | 2  |                                   |  |         |              |                                 |        |  |  |  |
| VICE PRESIDENT                                   | 0  | Х                                 |  | Х       |              |                                 |        | Ο.   | 0.   | 0.   |
| (5) MARINA TIKHMAN                               | 2  |                                   |  |         |              |                                 |        |  |  |  |
| VICE PRESIDENT                                   | 0  | Х                                 |  | Х       |              |                                 |        | 0.   | 0.   | 0.   |
| (6) RICHARD SEGAL                                | 2  |                                   |  |         |              |                                 |        |  |  |  |
| TREASURER  | 0  | Х                                 |  | Х       |              |                                 |        | 0.   | 0.   | 0.   |
| (7) DOUG WINTHROP                                | 2  |                                   |  |         |              |                                 |        |  |  |  |
| ASST. TREASURER                                  | 0  | Х                                 |  | Х       |              |                                 |        | 0.   | 0.   | 0.   |
| (8) CLAIRE M SOLOT                               | 2  |                                   |  |         |              |                                 |        |  |  |  |
| SECRETARY  | 0  | Х                                 |  | Х       |              |                                 |        | 0.   | 0.   | 0.   |
| (9) JOSEPH ALOUF                                 | 2  |                                   |  |         |              |                                 |        |  |  |  |
| DIRECTOR   | 0  | Х                                 |  |         |              |                                 |        | 0.   | 0.   | 0.   |
| (10) TAMMY CROWN                                 | 2  |                                   |  |         |              |                                 |        |  |  |  |
| DIRECTOR   | 0  | Х                                 |  |         |              |                                 |        | 0.   | 0.   | 0.   |
| (11) DAVID DOSSETTER                             | 2  |                                   |  |         |              |                                 |        |  |  |  |
| DIRECTOR   | 0  | Х                                 |  |         |              |                                 |        | 0.   | 0.   | 0.   |
| (12) LYNN GANZ                                   | 2  |                                   |  |         |              |                                 |        |  |  |  |
| DIRECTOR   | 0  | Х                                 |  |         |              |                                 |        | 0.   | 0.   | 0.   |
| (13) NANCY GOLDBERG                              | 2  | ļ                                 |  |         |              |                                 |        |  |  |  |
| DIRECTOR   | 0  | Х                                 |  |         |              |                                 |        | 0.   | 0.   | 0.   |
| (14) MARSHA JACOBS                               | 2  | ļ                                 |  |         |              |                                 |        |  |  |  |
| DIRECTOR   | 0  | Х                                 |  |         |              |                                 |        | 0.   | 0.   | 0.   |

# Form 990 (2013) JEWISH FAMILY AND CHILDREN'S SERVICES 94-1156528 Part VII Section A Officers Directors Trustees Key Employees and Highest Compensated Employees

| 94-1156528 |  |
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Page 8

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |   |             |                       |         |                 |                                 |              |  |  |  |  |
|---|---|-------------|-----------------------|---------|-----------------|---------------------------------|--------------|--|--|--|--|
|   | (B)   |             |                       | (0      | •               |                                 |              |  |  |  |  |
| (A)<br>Name and title   | Average<br>hours<br>per<br>week   | box         | , unle                | ess pe  | erson<br>direct | e than<br>is both<br>or/trus    | h an<br>tee) | (D)<br>Reportable<br>compensation from | (E)<br>Reportable<br>compensation from   | (F)<br>Estimated<br>amount of other                                      |  |
|   | (list any<br>hours<br>for<br>related<br>organiza<br>- tions<br>below<br>dotted<br>line) | or director | Institutional trustee | Officer | Key employee    | Highest compensated<br>employee | Former       | the organization<br>(W-2/1099-MISC)    | related organizations<br>(W-2/1099-MISC) | compensation<br>from the<br>organization<br>and related<br>organizations |  |
| (15) MICHAEL JANIS  | 2   |             |                       |         |                 |                                 |              |  |  |  |  |
| DIRECTOR  | 0   | Х           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| (16) RONALD N. KAHN<br>DIRECTOR   | $-\frac{2}{0}$  | Х           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| (17) SCOTT KAY  | 2   |             |                       |         |                 |                                 |              |  |  |  |  |
| DIRECTOR  | 0   | Х           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| (18) KERRI LEHMANN<br>DIRECTOR  | $-\frac{2}{0}$  | Х           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| (19) SHARON L. LITSKY<br>DIRECTOR   | $-\frac{2}{0}$  | х           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| (20) JAN MAISEL<br>DIRECTOR   | $-\frac{2}{0}$  | Х           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| (21) JOYCE NEWSTAT<br>DIRECTOR  | $-\frac{2}{0}$  | X           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| (22) KAREN PELL<br>DIRECTOR   | $-\frac{2}{0}$  | X           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| (23) LELA SARNAT<br>DIRECTOR  | $-\frac{2}{0}$  | Х           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| (24) ZOE SCHWARTZ<br>DIRECTOR   | $-\frac{2}{0}$  | Х           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| (25) JIM SHAPIRO<br>DIRECTOR  | $-\frac{2}{0}$  | X           |                       |         |                 |                                 |              | 0.                                     | 0.                                       | 0.   |  |
| 1 b Sub-total   |   |             |                       | I       | ı<br>           |                                 |              | 343,233.                               | 0.                                       | 125,913.   |  |
| c Total from continuation sheets to Part VII, Section   | on A  |             |                       |         |                 |                                 |              | 858,944.                               | 0.                                       | 147,717.   |  |
| d Total (add lines 1b and 1c).  |   |             |                       |         |                 |                                 |              | 1,202,177.                             | 0.                                       | 273,630.   |  |
| 2   |   |             |                       |         |                 |                                 |              | , -, -,                                |  | -,   |  |

from the organization ►

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|     |  |   | Yes | No |
|-----|--|---|-----|----|
| 3   | Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated employee on line 1a? If 'Yes,' complete Schedule J for such individual   | 3 |     | Х  |
| 4   | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If 'Yes' complete Schedule J for such individual</i> | 4 | x   |    |
| 5   | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If 'Yes,' complete Schedule J for such person                             | 5 |     | Х  |
| Sec | tion B. Independent Contractors  |   |     |    |

Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of

| (A)<br>Name and business address   | (B)<br>Description of services | <b>(C)</b><br>Compensation |
|--|--------------------------------|----------------------------|
| BELI DELI, INC. 8105 EDGWATER DRIVE, STE 109 OAKLAND, CA 94621                             | FOOD SERVICE                   | 213,280.                   |
| UNITRANS 236 WEST PORTAL AVE., #774 SAN FRANCISCO, CA 94127                                | TRANPORTATION                  | 159,825.                   |
| GOOD & FOWLER, LLP 262 GRAND AVENUE SOUTH SAN FRANCISCO, CA 94080                          | PROFESSIONAL SERVICE           | 105,000.                   |
| RHODA GOLDMAN PLAZA 2180 POST STREET SAN FRANCISCO, CA 94115                               | FOOD SERVICE                   | 130,257.                   |
| MARTIN TANNENBAUM 215 AMBER DRIVE SAN FRANCISCO, CA 94131                                  | CONSULTING                     | 101,084.                   |
| 2 Total number of independent contractors (including but not limited to those listed above |                                |                            |
| \$100,000 of compensation from the organization $\blacktriangleright$ 5                    |                                |                            |

# **Continuation Sheet for Form 990**

OMB No. 1545-0047

2013

Department of the Treasury Internal Revenue Service

Name of the Organization

Employler Identification number 94-1156528

#### JEWISH FAMILY AND CHILDREN'S SERVICES Part VII Continuation: Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| Highest Compensated Employees   |  |   |  |         |                |                                 |  |  |   |  |  |  |
|---------------------------------|--|---|--|---------|----------------|---------------------------------|--|--|---|--|--|--|
| (A)                             | (B)  |   |  | (0      |                |                                 |  | (D)  | (E)   | (F)  |  |  |
| Name and Title                  | Average<br>hours per<br>week<br>(list any<br>hours for<br>related<br>organiza-<br>tions<br>below<br>dotted line) | <sup>60</sup> Individual trustee<br>or director |  | Officer | d Key employee | Ap Highest compensated employee |  | Reportable<br>compensation from<br>the organization<br>(W-2/1099-MISC) | Reportable<br>compensation from<br>related organizations<br>(W-2/1099-MISC) | Estimated<br>amount of other<br>compensation<br>from the<br>organization<br>and related<br>organizations |  |  |
| CANDICE STARK                   | 2  | х   |  |         |                |                                 |  | 0.   | 0.  | 0  |  |  |
| RONNA STONE                     | 0 2  | Λ   |  |         |                |                                 |  | 0.   | 0.  | 0.   |  |  |
| DIRECTOR                        | 0  | Х   |  |         |                |                                 |  | 0.   | 0.  | 0.   |  |  |
| STEPHEN SWIRE                   | 2  |   |  |         |                |                                 |  |  |   |  |  |  |
| DIRECTOR                        | 0  | Х   |  |         |                |                                 |  | 0.   | 0.  | 0.   |  |  |
| DR. INGRID TAUBER<br>DIRECTOR   | <u>- 2</u><br>0  | Х   |  |         |                |                                 |  | 0.   | 0.  | 0.   |  |  |
| LUBA_TROYANOVSKY                | 2  |   |  |         |                |                                 |  |  |   |  |  |  |
| DIRECTOR                        | 0  | Х   |  |         |                |                                 |  | 0.   | 0.  | 0.   |  |  |
| GAYLE_ZAHLER<br>ASSOC_EXEC_DIR  | <u>45</u><br>0   |   |  |         |                | Х                               |  | 219,590.   | 0.  | 42,104.  |  |  |
| MARGA_DUSEDAU<br>CFO            | <u>45</u><br>0   | -   |  |         |                | Х                               |  | 177,965.   | 0.  | 37,588.  |  |  |
| SHABANA SIEGEL<br>ASSOC DEV DIR | <u>45</u> 0  | -   |  |         |                | Х                               |  | 134,635.   | 0.  | 20,303.  |  |  |
| BARBARA FARBER                  | 45   |   |  |         |                | 1                               |  | 134,033.   | 0.  | 20,303.  |  |  |
| DEVELOP DIR                     | 0  |   |  |         |                | Х                               |  | 197,165.   | 0.  | 17,386.  |  |  |
| LAURA JAMIESON                  | <u>45</u><br>0   |   |  |         |                | Х                               |  | 129,589.   | 0.  | 30,336.  |  |  |
|                                 |  | -   |  |         |                |                                 |  | ,  |   | ,  |  |  |
|                                 |  |   |  |         |                |                                 |  |  |   |  |  |  |
|                                 |  |   |  |         |                |                                 |  |  |   |  |  |  |
|                                 |  |   |  |         |                |                                 |  |  |   |  |  |  |
|                                 |  |   |  |         |                |                                 |  |  |   |  |  |  |
|                                 |  | -   |  |         |                |                                 |  |  |   |  |  |  |
|                                 |  |   |  |         |                |                                 |  |  |   |  |  |  |
|                                 |  |   |  |         |                |                                 |  |  |   |  |  |  |
|                                 |  |   |  |         |                |                                 |  |  |   |  |  |  |
|                                 | <u> </u>   |   |  |         |                |                                 |  |  |   |  |  |  |
|                                 |  |   |  |         |                |                                 |  |  |   | form <b>990</b> Cont 2013  |  |  |

#### Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII.

|   | Check if Schedule O contains a response or note to any  | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from tax<br>under sections<br>512-514 |
|---|---|----------------------|--|---|--|
| PROGRAM SERVICE REVENUE AND OTHER SIMILAR AMOUNTS | 1 a Federated campaigns1 ab Membership dues1 bc Fundraising events1 cd Related organizations1 de Government grants (contributions)1 e   |                      |  |   |  |
| CONTRIBUTIONS<br>AND OTHER SIN                    | f All other contributions, gifts, grants, and similar amounts not included above       1 f       12,869,611.         g Noncash contributions included in lines 1a-1f:       \$       788,459.         h Total. Add lines 1a-1f.       > | 13,615,108.          |  |   |  |
| IUE   | Business Code   |                      |  |   |  |
| Æ   | 2a <u>PROGRAM SERVICE FEES</u>  | 16,016,150.          | 16,016,150.  |   |  |
| 뿚   | b LOAN INTEREST INCOME  | 16,574.              | 16,574.  |   |  |
|   | c   |                      |  |   |  |
| Ĕ   | d   |                      |  |   |  |
| Ň   | e   |                      |  |   |  |
| GR/   | f All other program service revenue   |                      |  |   |  |
| 8<br>R  | g Total. Add lines 2a-2f►   | 16,032,724.          |  |   |  |
|   | 3 Investment income (including dividends, interest and  | -,,                  |  |   |  |
|   | other similar amounts)  | 536,094.             |  |   | 536,094.   |
|   | 4 Income from investment of tax-exempt bond proceeds►   |                      |  |   |  |
|   | 5 Royalties▶  |                      |  |   |  |
|   | (i) Real (ii) Personal  |                      |  |   |  |
|   | <b>6a</b> Gross rents 236, 364.   |                      |  |   |  |
|   | <b>b</b> Less: rental expenses 304, 604.  |                      |  |   |  |
|   | c Rental income or (loss)68, 240.   |                      |  |   |  |
|   | d Net rental income or (loss)►  | -68,240.             |  |   | -68,240.   |
|   |   | 00,240.              |  |   | 00,240.  |
|   | 7a Gross amount from sales of<br>assets other than inventory(i) Securities(ii) Other5,143,978.1,078,393.  |                      |  |   |  |
|   |   |                      |  |   |  |
|   | <b>b</b> Less: cost or other basis<br>and sales expenses 4, 245, 305. 1, 104, 342.  |                      |  |   |  |
|   |   |                      |  |   |  |
|   | c Gain or (loss) 898,67325,949.<br>d Net gain or (loss)   | 070 704              |  |   | 070 704  |
|   |   | 872,724.             |  |   | 872,724.   |
| OTHER REVENUE                                     | 8 a Gross income from fundraising events<br>(not including\$ 745,497.<br>of contributions reported on line 1c).<br>See Part IV, line 18a 110,100.   |                      |  |   |  |
| 臣   | <b>b</b> Less: direct expenses <b>b</b> 566,293.  |                      |  |   |  |
|   | c Net income or (loss) from fundraising events ►  | -456,193.            |  |   | -456,193.  |
|   | <b>9a</b> Gross income from gaming activities.  |                      |  |   |  |
|   | See Part IV, line 19 a  |                      |  |   |  |
|   | <b>b</b> Less: direct expenses <b>b</b>   |                      |  |   |  |
|   | c Net income or (loss) from gaming activities►  |                      |  |   |  |
|   | 10a Gross sales of inventory, less returns<br>and allowancesa   |                      |  |   |  |
|   |   |                      |  |   |  |
|   | Ů   |                      |  |   |  |
|   | c Net income or (loss) from sales of inventory►<br>Miscellaneous Revenue Business Code  |                      |  |   |  |
|   |   |                      |  |   | 50 550   |
|   | 11a <u>MISCELLANEOUS_INCOME</u>   | 50,570.              |  |   | 50,570.  |
|   | b   |                      |  |   |  |
|   | c   |                      |  |   | <b> </b>   |
|   | d All other revenue   |                      |  |   |  |
|   | e Total. Add lines 11a-11d►   | 50,570.              |  |   |  |
|   | 12 Total revenue. See instructions ►  | 30,582,787.          | 16,032,724.  | 0.                                      | 934,955.   |
| BAA   | A TEEAC   | 0109L 07/08/13       |  |   | Form <b>990</b> (2013)   |

94-1156528

Page 9

|           | Check if Schedule O contains a response or note to any line in this Part IX.   |                              |   |   |                                       |  |  |  |  |  |  |  |
|-----------|--|------------------------------|---|---|---------------------------------------|--|--|--|--|--|--|--|
| Do<br>6b, | not include amounts reported on lines<br>7b, 8b, 9b, and 10b of Part VIII.   | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service<br>expenses | (C)<br>Management and<br>general expenses | <b>(D)</b><br>Fundraising<br>expenses |  |  |  |  |  |  |  |
| 1         | Grants and other assistance to governments<br>and organizations in the United States. See<br>Part IV, line 21  | 346,615.                     | 346,615.                                  |   |                                       |  |  |  |  |  |  |  |
| 2         | Grants and other assistance to individuals in the United States. See Part IV, line 22  | 988,080.                     | 988,080.                                  |   |                                       |  |  |  |  |  |  |  |
| 3         |  | 68,615.                      | 68,615.                                   |   |                                       |  |  |  |  |  |  |  |
| 4<br>5    | Benefits paid to or for members<br>Compensation of current officers, directors,<br>trustees, and key employees   | 469,146.                     | 0.  | 469,146.                                  | 0.                                    |  |  |  |  |  |  |  |
| 6         | Compensation not included above, to<br>disqualified persons (as defined under<br>section 4958(f)(1)) and persons described<br>in section 4958(c)(3)(B)   | 0.                           | 0.  | 0.  | 0.                                    |  |  |  |  |  |  |  |
| 7         |  | 17,180,119.                  | 14,941,303.                               | 1,047,211.                                | 1,191,605.                            |  |  |  |  |  |  |  |
| ,<br>8    | Pension plan accruals and contributions  | 17,100,119.                  | 14, 941, 505.                             | 1,047,211.                                | 1,191,003.                            |  |  |  |  |  |  |  |
| 0         | (include section 401(k) and 403(b) employer contributions).  | 894,554.                     | 689,169.                                  | 101,479.                                  | 103,906.                              |  |  |  |  |  |  |  |
| 9         | Other employee benefits  | 2,194,429.                   | 2,051,429.                                | 65,364.                                   | 77,636.                               |  |  |  |  |  |  |  |
| 10        | Payroll taxes  | 1,344,011.                   | 1,153,133.                                | 102,318.                                  | 88,560.                               |  |  |  |  |  |  |  |
| 11        | Fees for services (non-employees):   |                              |   |   |                                       |  |  |  |  |  |  |  |
|           | Management   |                              |   |   |                                       |  |  |  |  |  |  |  |
|           | Legal  | 130,091.                     | 78,786.                                   | 50,972.                                   | 333.                                  |  |  |  |  |  |  |  |
|           | Accounting   | 103,996.                     | 85,165.                                   | 9,487.                                    | 9,344.                                |  |  |  |  |  |  |  |
|           | Lobbying   |                              |   |   |                                       |  |  |  |  |  |  |  |
|           | Professional fundraising services. See Part IV, line 17  | 100.001                      |   | 100.001                                   | <u> </u>                              |  |  |  |  |  |  |  |
|           | Investment management fees           Other. (If line 11g amt exceeds 10% of line 25, column  | 138,291.                     |   | 138,291.                                  |                                       |  |  |  |  |  |  |  |
|           | (A) amount, list line 11g expenses on Schedule 0)  | 1,034,418.                   | 832,152.                                  | 132,620.                                  | 69,646.                               |  |  |  |  |  |  |  |
| 12        | Advertising and promotion  | 224,836.                     | 198,769.                                  | 2,387.                                    | 23,680.                               |  |  |  |  |  |  |  |
| 13        | Office expenses  | 1,022,154.                   | 812,500.                                  | 74,036.                                   | 135,618.                              |  |  |  |  |  |  |  |
| 14        | Information technology   |                              |   |   |                                       |  |  |  |  |  |  |  |
| 15        | Royalties  |                              |   |   |                                       |  |  |  |  |  |  |  |
| 16        |  | 1,169,618.                   | 935,651.                                  | 109,735.                                  | 124,232.                              |  |  |  |  |  |  |  |
| 17        | Travel.  | 526,010.                     | 517,630.                                  | 4,931.                                    | 3,449.                                |  |  |  |  |  |  |  |
| 18        | Payments of travel or entertainment<br>expenses for any federal, state, or local<br>public officials   |                              |   |   |                                       |  |  |  |  |  |  |  |
| 19        | Conferences, conventions, and meetings   | 207,395.                     | 86,704.                                   | 115,763.                                  | 4,928.                                |  |  |  |  |  |  |  |
| 20        | Interest   | 30,756.                      |   | 30,756.                                   |                                       |  |  |  |  |  |  |  |
| 21        | Payments to affiliates   |                              |   |   |                                       |  |  |  |  |  |  |  |
| 22        | Depreciation, depletion, and amortization  | 931,772.                     | 862,181.                                  | 32,964.                                   | 36,627.                               |  |  |  |  |  |  |  |
| 23<br>24  | Insurance<br>Other expenses. Itemize expenses not<br>covered above (List miscellaneous expenses<br>in line 24e. If line 24e amount exceeds 10%<br>of line 25, column (A) amount, list line 24e<br>expenses on Schedule O.).    | 283,731.                     | 220,108.                                  | 52,596.                                   | 11,027.                               |  |  |  |  |  |  |  |
| á         | BAD DEBTS  | 64,335.                      | 64,764.                                   | -429.                                     |                                       |  |  |  |  |  |  |  |
|           | DUES & SUBCRIPTIONS  | 61,066.                      | 22,954.                                   | 36,777.                                   | 1,335.                                |  |  |  |  |  |  |  |
|           | RECRUITMENT  | 45,401.                      | 43,314.                                   | 1,486.                                    | 601.                                  |  |  |  |  |  |  |  |
| C         |  |                              |   | _,  | ~~ <b>-</b> ·                         |  |  |  |  |  |  |  |
| (         | All other expenses   |                              |   |   |                                       |  |  |  |  |  |  |  |
| 25        | Total functional expenses. Add lines 1 through 24e   | 29,459,439.                  | 24,999,022.                               | 2,577,890.                                | 1,882,527.                            |  |  |  |  |  |  |  |
| 26        | Joint costs. Complete this line only if<br>the organization reported in column (B)<br>joint costs from a combined educational<br>campaign and fundraising solicitation.<br>Check here ► if following<br>SOP 98-2 (ASC 958-720) |                              |   |   |                                       |  |  |  |  |  |  |  |
| RAA       |  |                              |   |   | Form <b>000</b> (2013)                |  |  |  |  |  |  |  |

### Form 990 (2013) JEWISH FAMILY AND CHILDREN'S SERVICES

Organizations that do not follow SFAS 117 (ASC 958), check here ►

**30** Capital stock or trust principal, or current funds.....

Paid-in or capital surplus, or land, building, or equipment fund.....

Retained earnings, endowment, accumulated income, or other funds.....

Total net assets or fund balances.....

Total liabilities and net assets/fund balances.

and complete lines 30 through 34.

R

F U N D

BALANCES

BAA

31

32

33

34

|                            |      | Deleves Chest  | S SER   | ATCE9  | 94-                             | 1120       | 528 Faye II               |
|----------------------------|------|--|---|--|---------------------------------|------------|---------------------------|
| ra                         | rt X |  |   |  |                                 |            |                           |
|                            |      | Check if Schedule O contains a response or note to   | any lin                                       | e in this Part X   |                                 |            |                           |
|                            |      |  |   |  | <b>(A)</b><br>Beginning of year |            | <b>(B)</b><br>End of year |
|                            | 1    | Cash – non-interest-bearing  |   |  | 8,731.                          | 1          | 10,881                    |
|                            | 2    | Savings and temporary cash investments   |   |  | 364,504.                        | 2          | 2,886,088                 |
|                            | 3    | Pledges and grants receivable, net   |   |  | 4,146,042.                      | 3          | 4,607,960                 |
|                            | 4    | Accounts receivable, net   |   |  | 2,393,681.                      | 4          | 2,278,839                 |
|                            | 5    | Loans and other receivables from current and former of trustees, key employees, and highest compensated er Part II of Schedule L   | officers,<br>nployee                          | directors,<br>s. Complete  |                                 | 5          |                           |
|                            | 6    | Loans and other receivables from other disqualified per<br>section 4958(f)(1)), persons described in section 4958(c)(3<br>employers and sponsoring organizations of section 501(c)<br>beneficiary organizations (see instructions). Complete | ersons (<br>3)(B), an<br>(9) volur<br>Part II | as defined under<br>d contributing<br>tary employees'<br>of Schedule L |                                 | 6          |                           |
| A<br>S                     | 7    | Notes and loans receivable, net  |   |  | 880,479.                        | 7          | 725,355.                  |
| A<br>S<br>S<br>E<br>T<br>S | 8    | Inventories for sale or use  |   | 18,820.  | 8                               | 18,620     |                           |
| T<br>S                     | 9    | Prepaid expenses and deferred charges  |   |  | 525,378.                        | 9          | 608,579                   |
| -                          | 10 a | Land, buildings, and equipment: cost or other basis.<br>Complete Part VI of Schedule D   | 1   | 37,533,582.  |                                 |            |                           |
|                            |      | Less: accumulated depreciation   | 10b   | 13,528,351.  | 24,728,642.                     | 10 c       | 24,005,231.               |
|                            | 11   | Investments – publicly traded securities   |   |  | 29,845,563.                     | 11         | 31,232,865                |
|                            | 12   | Investments - other securities. See Part IV, line 11.  |   | 662,119.   | 12                              |            |                           |
|                            | 13   | Investments – program-related. See Part IV, line 11.   |   |  | 13                              |            |                           |
|                            | 14   | Intangible assets.   |   |  | 14                              |            |                           |
|                            | 15   | Other assets. See Part IV, line 11   |   |  | 4,833,946.                      | 15         | 5,842,484.                |
|                            | 16   | Total assets. Add lines 1 through 15 (must equal line  | 34)   |  | 68,407,905.                     | 16         | 72,216,902.               |
|                            | 17   | Accounts payable and accrued expenses  |   |  | 12,802,916.                     | 17         | 12,598,440                |
|                            | 18   | Grants payable   |   |  | , ,                             | 18         | , ,                       |
|                            | 19   | Deferred revenue   |   |  |                                 | 19         |                           |
| L<br>I                     | 20   | Tax-exempt bond liabilities  |   |  |                                 | 20         |                           |
|                            | 21   | Escrow or custodial account liability. Complete Part I'  |   |  |                                 | 21         |                           |
|                            | 22   | Loans and other payables to current and former office<br>key employees, highest compensated employees, and<br>Complete Part II of Schedule L   | rs, direo<br>I disqua                         | ctors, trustees,<br>lified persons.                                    |                                 | 22         |                           |
| Ľ                          | 23   | Secured mortgages and notes payable to unrelated th  |   |  | 8,133,437.                      | 23         | 8,327,019.                |
| S                          | 24   | Unsecured notes and loans payable to unrelated third   | •   | _  | 150,000.                        | 24         | 120,000.                  |
|                            | 25   | Other liabilities (including federal income tax, payable<br>and other liabilities not included on lines 17-24). Com  |   | 5,302,026.   | 25                              | 5,577,199. |                           |
|                            | 26   | Total liabilities. Add lines 17 through 25   |   |  | 26,388,379.                     | 26         | 26,622,658.               |
| N<br>E<br>T                |      | Organizations that follow SFAS 117 (ASC 958), check her<br>lines 27 through 29, and lines 33 and 34.   |   | $\underline{X}$ and complete   | .,,                             |            |                           |
| ş                          | 27   | Unrestricted net assets  |   |  | 2,680,885.                      | 27         | 5,489,854.                |
| ASSELS                     | 28   | Temporarily restricted net assets.   |   |  | 10,671,403.                     | 28         | 10,214,076.               |
|                            | 29   | Permanently restricted net assets  |   |  | 28,667,238.                     | 29         | 29,890,314.               |
| ß                          | -    |  |   |  |                                 | -          |                           |

94-1156528

Page 11

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42,019,526.

68,407,905.

30

31

32

33

34

45,594,244.

72,216,902.

Form 990 (2013)

| -   |  | 1156      | 528 | P             | age <b>12</b> |
|-----|--|-----------|-----|---------------|---------------|
| Pa  | t XI Reconciliation of Net Assets  |           |     |               |               |
|     | Check if Schedule O contains a response or note to any line in this Part XI.   |           |     |               | Х             |
| 1   | Total revenue (must equal Part VIII, column (A), line 12)  | 1         | 30, | 582,          | 787.          |
| 2   | Total expenses (must equal Part IX, column (A), line 25)   | 2         | 29, | 459,          | 439.          |
| 3   | Revenue less expenses. Subtract line 2 from line 1   | 3         | 1,  | 123,          | 348.          |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  | 4         |     | 019,          |               |
| 5   | Net unrealized gains (losses) on investments   | 5         | 2,  | 478,          | 193.          |
| 6   | Donated services and use of facilities   | 6         |     |               |               |
| 7   | Investment expenses  | 7         |     |               |               |
| 8   | Prior period adjustments   | 8         |     |               |               |
| 9   | Other changes in net assets or fund balances (explain in Schedule O). SEE SCHEDULE O   | 9         |     | -26,          | 823.          |
| 10  | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,   |           |     |               |               |
| _   | column (B))  | 10        | 45, | 594,          | 244.          |
| Pai | t XII Financial Statements and Reporting   |           |     |               |               |
|     | Check if Schedule O contains a response or note to any line in this Part XII   |           |     |               | 🗍             |
|     |  |           |     | Yes           | No            |
| 1   | Accounting method used to prepare the Form 990: Cash X Accrual Other   |           |     |               |               |
|     | If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.  |           |     |               |               |
| 28  | a Were the organization's financial statements compiled or reviewed by an independent accountant?  |           | 2   | a             | Х             |
|     | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewe separate basis, consolidated basis, or both:  | d on      | a   |               |               |
|     | Separate basis Consolidated basis Both consolidated and separate basis   |           |     |               |               |
| ł   | Were the organization's financial statements audited by an independent accountant?   |           | 2   | ьΧ            |               |
|     | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separat<br>basis, consolidated basis, or both:<br>X Separate basis Consolidated basis Both consolidated and separate basis | te        |     |               |               |
| (   | If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?           |           | 2   | c X           |               |
|     | If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  |           |     |               |               |
| 38  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single<br>Audit Act and OMB Circular A-133?  |           | 3   | a X           |               |
| ł   |  |           |     |               |               |
|     | or audits, explain why in Schedule O and describe any steps taken to undergo such audits   | <u></u> . | 3   | b X           |               |
| BAA |  |           | Fo  | rm <b>990</b> | (2013)        |

|  |                  | Public (              | Charity Status a  | and P                  | ublic                  | Supr                    | oort                         |                   | L                          | OMB No.        | 1545-004         | 47      |
|--|------------------|-----------------------|---|------------------------|------------------------|-------------------------|------------------------------|-------------------|----------------------------|----------------|------------------|---------|
| SCHEDULE A<br>(Form 990 or 990-EZ                      | )                |                       | rganization is a section<br>4947(a)(1) nonexemp                         | n 501(c)(<br>t charita | 3) orga<br>ble trus    | nization<br>st.         |                              | ction             |                            | 20             | 13               |         |
| Department of the Treasury<br>Internal Revenue Service | ,                | Information abo       | ► Attach to Form 990<br>but Schedule A (Form 9<br>at <i>www.irs.gov</i> | 90 or 99               | 0-EZ) a                |                         | structio                     | ons is            |                            | Open t<br>Insp | o Publ<br>ection |         |
| Name of the organization                               |                  |                       |   |                        |                        |                         |                              |                   |                            | tion number    |                  |         |
| JEWISH FAMILY  |                  |                       |   |                        |                        | 1. 11.1.                |                              |                   | 156528                     |                |                  |         |
|  |                  |                       | (All organizations<br>e it is: (For lines 1 thro                        |                        |                        |                         |                              | See II            | ISTRUCT                    | ions.          |                  |         |
| Ē.   |                  |                       | ciation of churches des   |                        |                        |                         |                              |                   |                            |                |                  |         |
|  |                  |                       | (ii). (Attach Schedule E  |                        |                        | .,                      |                              |                   |                            |                |                  |         |
|  |                  | •                     | e organization describe   |                        |                        |                         |                              |                   |                            |                |                  |         |
|  | -                | anization operated    | in conjunction with a h   | ospital o              | lescribe               | ed in sec               | ction 17                     | 0(b)(1)(A         | <b>()(iii)</b> . Er        | nter the hos   | spital's         | \$      |
| name, city,<br>5                                       |                  |                       |   |                        |                        |                         |                              |                   |                            | section        |                  | · — — - |
| └── 170(b)(1)(A  | )(iv). (Compl    |                       |   |                        |                        |                         |                              |                   |                            | 500000         |                  |         |
| 6 A federal, s   | tate, or local   | l government or go    | overnmental unit descri   | bed in s               | ection                 | 1 <b>70(b)</b> (1)      | )(A)(V).                     |                   |                            |                |                  |         |
| in section 1   |                  | /i). (Complete Par    |   |                        |                        |                         |                              |                   |                            |                |                  |         |
| —  | ty trust descr   | ribed in section 17   | '0(b)(1)(A)(vi). (Comple  | te Part I              | l.)                    |                         |                              |                   |                            |                |                  |         |
| 9 from activitie                                       | es related to it | ts exempt functions   | - subject to certain exce   | eptions, a             | and (2) r              | no more                 | than 33-                     | 1/3% of i         | its suppo                  | rt from gros   | S                |         |
| ·  |                  | tion 509(a)(2). (Co   |   |                        |                        |                         |                              |                   |                            |                |                  |         |
|  | ation organize   | ed and operated e     | xclusively to test for pu   | iblic safe             | ety. See               | sectior                 | 1 509(a)                     | (4).              |                            |                |                  |         |
|  |                  |                       | cribed in section 509(a ion and complete lines                          |                        |                        |                         | ). See <b>s</b>              | ection 5          | 509(a)(3)                  | . Check the    | e box t          | :hat    |
| <b>a</b> Type  | b                | Type II c             | Type III – Function   | nally inte             | egrated                |                         | d 🗌 🤉                        | Type III          | – Non-fi                   | unctionally    | integr           | ated    |
| e  |                  |                       |   |                        |                        |                         |                              |                   |                            |                |                  |         |
| section 509  | (a)(2).          |                       |   |                        |                        |                         |                              |                   |                            |                |                  | _       |
| f<br>check this l                                      | хос              |                       |   |                        |                        |                         |                              |                   |                            |                |                  | . 🗌     |
| g Since Augu   | st 17, 2006,     | has the organizati    | on accepted any gift o  | r contrib              | ution fr               | om any                  | of the fo                    | ollowing          | persons                    | ?              |                  |         |
| (i) A per  | son who dire     | ctly or indirectly co | ontrols, either alone or oported organization?                          | together               | with pe                | ersons d                | lescribed                    | d in (ii) a       | and (iii)                  | 11 g (i)       | Yes              | No      |
|  | -                | • • •                 | bed in (i) above?   |                        |                        |                         |                              |                   |                            |                |                  |         |
| • •  | -                | •                     | described in (i) or (ii) a  |                        |                        |                         |                              |                   |                            |                |                  |         |
|  |                  |                       | e supported organization  |                        |                        |                         |                              |                   |                            | 119(11)        |                  |         |
| (i) Name of su<br>organizat                            | pported          | (ii) EIN              | (iii) Type of organization (described on lines 1-9                      | (iv) l<br>organiz      | s the                  | (v) Did yo<br>the organ | ou notify                    | (vi)              | s the<br>ation in          | (vii) Amoun    | t of mon<br>port | etary   |
| organizat  |                  |                       | above or IRC section<br>(see instructions))                             | column (i<br>your go   | ) listed in<br>verning | column (<br>supp        | <ol><li>i) of your</li></ol> | colur<br>organize | nn <b>(i)</b><br>ed in the | 34             | pon              |         |
|  |                  |                       |   | docur<br>Yes           | nent?                  | Yes                     | No                           | Yes               | s.?<br>No                  |                |                  |         |
|  |                  |                       |   |                        |                        |                         |                              |                   |                            |                |                  |         |
| (A)  |                  |                       |   |                        |                        |                         |                              |                   |                            |                |                  |         |
| (B)  |                  |                       |   |                        |                        |                         |                              |                   |                            |                |                  |         |
|  |                  |                       |   |                        |                        |                         |                              |                   |                            |                |                  |         |
| (C)  |                  |                       |   |                        |                        |                         |                              |                   |                            |                |                  |         |
| <u>(D)</u>   |                  |                       |   |                        |                        |                         |                              |                   |                            |                |                  |         |
| (E)  |                  |                       |   |                        |                        |                         |                              |                   |                            |                |                  |         |
| Total  |                  |                       |   |                        |                        |                         |                              |                   |                            |                |                  |         |
| BAA For Paperwork                                      | Reduction A      | Act Notice, see the   | Instructions for Form   | 990 or 9               | 90-EZ.                 |                         | S                            | Schedule          | A (Form                    | 990 or 990     | -EZ) 20          | J13     |

#### Schedule A (Form 990 or 990-EZ) 2013 JEWISH FAMILY AND CHILDREN'S SERVICES 94-1156528

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

organization fails to qualify under the tests listed below, please complete Part III.)

| Sec          | tion A. Public Support  |  |  |  |   |   |                             |
|--------------|---|--|--|--|---|---|-----------------------------|
| Cale         | ndar vear (or fiscal vear   | (a) 2009                                   | <b>(b)</b> 2010                          | (c) 2011                                 | (d) 2012  | (e) 2013  | (f) Total                   |
| begi         | nning in) 🖻   | (a) 2009                                   | (b) 2010                                 | (0) 2011                                 | ( <b>u</b> ) 2012                               | (e) 2013  |                             |
| 1            | Gifts, grants, contributions, and<br>membership fees received. (Do not<br>include any 'unusual grants.)   | 21612493.                                  | 13662533.                                | 14647253.                                | 12760183.                                       | 13615108.   | 76,297,570.                 |
| 2            | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |  |  |  |   |   | 0.                          |
| 3            | The value of services or facilities furnished by a governmental unit to the organization without charge   |  |  |  |   |   | 0.                          |
| 4            | Total. Add lines 1 through 3  | 21612493.                                  | 13662533.                                | 14647253.                                | 12760183.                                       | 13615108.   | 76,297,570.                 |
| 5            | The portion of total<br>contributions by each person<br>(other than a governmental<br>unit or publicly supported<br>organization) included on line 1<br>that exceeds 2% of the amount<br>shown on line 11, column (f) |  |  |  |   |   | 15,140,352.                 |
| 6            | Public support. Subtract line 5 from line 4   |  |  |  |   |   | 61,157,218.                 |
| Sec          | tion B. Total Support   |  |  |  | Γ   | Γ   |                             |
| Cale<br>begi | ndar year (or fiscal year<br>nning in) ►  | <b>(a)</b> 2009                            | <b>(b)</b> 2010                          | <b>(c)</b> 2011                          | <b>(d)</b> 2012                                 | <b>(e)</b> 2013                                   | <b>(f)</b> Total            |
| 7            | Amounts from line 4   | 21612493.                                  | 13662533.                                | 14647253.                                | 12760183.                                       | 13615108.   | 76,297,570.                 |
| 8            | Gross income from interest,<br>dividends, payments received<br>on securities loans, rents,<br>royalties and income from<br>similar sources  | 571,216.                                   | 350,352.                                 | 578,069.                                 | 582,927.  | 536,094.  | 2,618,658.                  |
| 9            | Net income from unrelated<br>business activities, whether or<br>not the business is regularly<br>carried on   |  | ·  |  |   |   | 0.                          |
| 10           | Other income. Do not include<br>gain or loss from the sale of<br>capital assets (Explain in<br>Part IV.)  |  |  |  |   |   | 0.                          |
|              | <b>Total support.</b> Add lines 7 through 10  |  |  |  |   |   | 78,916,228.                 |
| 12           | Gross receipts from related activ   | vities, etc (see inst                      | tructions)                               |  |   | 12  | 0.                          |
| 13           | First five years. If the Form 990 is organization, check this box and   | for the organization                       | n's first, second, th                    | ird, fourth, or fifth                    | tax year as a sectio                            | on 501(c)(3)                                      | ► 🗌                         |
| Sec          | tion C. Computation of Pu   | blic Support P                             | ercentage                                |  |   |   |                             |
|              | Public support percentage for 20<br>Public support percentage from  |  |  |  |   |   | 77.50%                      |
|              |   |  |  |  |   | L   | 79.00%                      |
| 16 a         | <b>33-1/3% support test</b> – <b>2013.</b> If and <b>stop here.</b> The organization  | the organization of qualifies as a pub     | did not check the<br>plicly supported of | box on line 13, a rganization            | nd the line 14 is 3                             | 33-1/3% or more,                                  | check this box<br>·····► X  |
| ł            | <b>33-1/3% support test</b> – <b>2012.</b> If and <b>stop here.</b> The organization  | the organization d<br>qualifies as a pul   | id not check a bo<br>blicly supported o  | x on line 13 or 16<br>rganization        | ba, and line 15 is                              | 33-1/3% or more,                                  | check this box              |
| 17 a         | <b>10%-facts-and-circumstances te</b><br>or more, and if the organization   | est – 2013. If the o<br>meets the 'facts-a | organization did n<br>and-circumstances  | ot check a box or<br>s' test, check this | n line 13, 16a, or<br>box and <b>stop he</b> i  | 16b, and line 14 i<br>r <b>e.</b> Explain in Par  | s 10%<br>t IV how<br>►      |
| ł            | <b>10%-facts-and-circumstances t</b><br>or more, and if the organization  | est – 2012. If the o<br>meets the 'facts-a | organization did n<br>and-circumstances  | ot check a box or<br>s' test, check this | n line 13, 16a, 16l<br>box and <b>stop he</b> i | o, or 17a, and line<br>r <b>e.</b> Explain in Par | e 15 is 10%<br>t IV how the |
| 18           | Private foundation. If the organi   | zation did not che                         | ck a box on line 1                       | 13, 16a, 16b, 17a                        | , or 17b, check th                              | is box and see in                                 | structions ►                |
| BAA          |   |  |  |  | Sch   | nedule <b>A</b> (Form 9                           | 90 or 990-EZ) 2013          |

Schedule A (Form 990 or 990-EZ) 2013

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

to qualify under the tests listed below, please complete Part II.)

| <u>Sec</u> | tion A. Public Support  | -                         |                          |                      | -                    | -                                       |                  |
|------------|---|---------------------------|--------------------------|----------------------|----------------------|---|------------------|
| Calen      | dar year (or fiscal yr beginning in) ►  | (a) 2009                  | <b>(b)</b> 2010          | (c) 2011             | (d) 2012             | (e) 2013                                | (f) Total        |
| I          | Gifts, grants, contributions<br>and membership fees<br>received. (Do not include<br>any 'unusual grants.)   |                           |                          |                      |                      |   |                  |
| 2          | Gross receipts from admis-<br>sions, merchandise sold or<br>services performed, or facilities<br>furnished in any activity that is<br>related to the organization's<br>tax-exempt purpose   |                           |                          |                      |                      |   |                  |
| 3          | Gross receipts from activities that are not an unrelated trade or business under section 513.   |                           |                          |                      |                      |   |                  |
| 4          | Tax revenues levied for the<br>organization's benefit and<br>either paid to or expended on<br>its behalf  |                           |                          |                      |                      |   |                  |
| 5          | The value of services or facilities furnished by a governmental unit to the organization without charge   |                           |                          |                      |                      |   |                  |
|            | Total. Add lines 1 through 5         Amounts included on lines 1,         2, and 3 received from         disqualified persons   |                           |                          |                      |                      |   |                  |
| b          | Amounts included on lines 2<br>and 3 received from other than<br>disqualified persons that<br>exceed the greater of \$5,000 or<br>1% of the amount on line 13<br>for the year.  |                           |                          |                      |                      |   |                  |
| c          | Add lines 7a and 7b   |                           |                          |                      |                      |   |                  |
| 8          | Public support (Subtract line 7c from line 6.)  |                           |                          |                      |                      |   |                  |
| <u>Sec</u> | tion B. Total Support   |                           | ſ                        | 1                    | 1                    | 1                                       | ľ                |
|            | dar year (or fiscal yr beginning in) ►  | (a) 2009                  | <b>(b)</b> 2010          | (c) 2011             | (d) 2012             | (e) 2013                                | (f) Total        |
| 10 a       | Amounts from line 6<br>Gross income from interest,<br>dividends, payments received<br>on securities loans, rents,<br>royalties and income from<br>similar sources<br>Unrelated business taxable<br>income (less section 511<br>taxes) from businesses<br>acquired after June 30, 1975 |                           |                          |                      |                      |   |                  |
|            | Add lines 10a and 10b<br>Net income from unrelated business<br>activities not included in line 10b,<br>whether or not the business is<br>regularly carried on   |                           |                          |                      |                      |   |                  |
| 12         | Other income. Do not include<br>gain or loss from the sale of<br>capital assets (Explain in<br>Part IV.)  |                           |                          |                      |                      |   |                  |
|            | Total Support. (Add Ins 9,10c, 11 and 12.)  |                           |                          |                      |                      |   |                  |
| 14         | First five years. If the Form 990 organization, check this box and  | is for the organiza       | ation's first, secor     | nd, third, fourth, o | or fifth tax year as | a section 501                           | (c)(3) ► □       |
|            | tion C. Computation of Pul  |                           |                          |                      |                      |   | I _ I            |
| 15         | Public support percentage for 20  |                           |                          | ne 13, column (f)    | )                    | · · · · · · · · · · · · · · · · · · ·   | 15 <sup>%</sup>  |
| 16         | Public support percentage from 2  | 2012 Schedule A,          | Part III, line 15        |                      |                      | •••••••••••                             | 16 %             |
| Sec        | tion D. Computation of Inv  | estment Incor             | ne Percentage            | 9                    |                      |   |                  |
| 17         | Investment income percentage f  | or 2013 (line 10c,        | column (f) divide        | ed by line 13, colu  | umn (f))             | ••••••••••••••••••••••••••••••••••••••• | 17 %             |
| 18         | Investment income percentage f  |                           |                          |                      |                      |   | 18 %             |
|            | <b>33-1/3% support tests</b> – <b>2013.</b> If is not more than 33-1/3%, check  | < this box and <b>sto</b> | p here. The organ        | nization qualifies   | as a publicly supp   | orted organiza                          | ation 🏲          |
|            | <b>33-1/3% support tests</b> – <b>2012.</b> If line 18 is not more than 33-1/3%   | 6, check this box a       | and <b>stop here.</b> Th | e organization qu    | ualifies as a public | ly supported o                          | organization 🏲 🔄 |
| 20         | Private foundation. If the organized  | zation did not che        | eck a box on line        | 14, 19a, or 19b, o   | check this box and   | l see instructio                        | ons 🕨 🗌          |

| Schedule <b>A</b> (Form 990 or 990-EZ) 2013                                   | JEWISH                        | FAMILY AND                      | CHILDREN'                        | S SERVICES                              | 94-1156528                         | Page 4 |
|---|-------------------------------|---------------------------------|----------------------------------|---|------------------------------------|--------|
| Part IV Supplemental Inform<br>or 17b; and Part III, I<br>(See instructions). | nation. Prov<br>line 12. Also | ide the explar<br>complete this | ations require<br>part for any a | ed by Part II, lin<br>additional inforn | e 10; Part II, line 17a<br>nation. |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |
|   |                               |                                 |                                  |   |                                    |        |

#### PUBLIC DISCLOSURE COPY

2013

Employer identification number

# Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF
 Information about Schedule B (Form 990, 990-EZ, 990-PF) and its instructions is at www.irs.gov/form990.

### Department of the Treasury Internal Revenue Service Name of the organization

| JEWISH FAMILY AND CHILDREN'S   | SERVICES  | 94-1156528         |  |
|--------------------------------|---|--------------------|--|
| Organization type (check one): |   |                    |  |
| Filers of:                     | Section:  |                    |  |
| Form 990 or 990-EZ             | $\overline{X}$ 501(c)( 3) (enter number) organization                 |                    |  |
|                                | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a p       | private foundation |  |
|                                | 527 political organization  |                    |  |
| Form 990-PF                    | 501(c)(3) exempt private foundation                                   |                    |  |
|                                | 4947(a)(1) nonexempt charitable trust treated as a private foundation |                    |  |
|                                | 501(c)(3) taxable private foundation                                  |                    |  |
|                                |   |                    |  |

Check if your organization is covered by the General Rule or a Special Rule

#### Note.

#### General Rule

| <br>contributor. | (Complete Parts | land | II.) |
|------------------|-----------------|------|------|

#### Special Rules

| Х |  |
|---|--|
|   |  |

1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. contributions for use *exclusively* for religious, charitable, etc. purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc, purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc, contributions of \$5,000 or more during the year.....►\$

#### Caution:

990-PF, but it **must** answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990EZ. Schedule **B** (Form 990, 990-EZ, or 990-PF) (2013) or 990-PF.

| Schedule B (Form 990, 990-EZ, or 990-PF) (2013) | Page       | 1 | of          | 2   | of Part 1 |
|---|------------|---|-------------|-----|-----------|
| Name of organization                            |            |   | cation numb | ber |           |
| JEWISH FAMILY AND CHILDREN'S SERVICES           | 94-1156528 |   |             |     |           |

| Part I        | Contributors (see instructions). Use duplicate copies of Part I if additional space | is needed.                    |  |
|---------------|---|-------------------------------|--|
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| <u>1</u>      |   | \$1,735,438.                  | Person     X       Payroll   |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 2             |   | \$ <u>517,182.</u>            | Person     X       Payroll   |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 3             |   | \$644,600.                    | Person     X       Payroll   |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| <u>4</u>      |   | \$ <u>500,000</u> .           | Person     X       Payroll   |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 5             |   | \$ <u>350,625.</u>            | Person     X       Payroll   |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| <u>6</u>      |   | \$ <u>358,240.</u>            | Person     X       Payroll        Noncash        (Complete Part II for noncash contributions.) |

| Schedule B (Form 990, 990-EZ, or 990-PF) (2013) | Page       | 2 | of          | 2  | of Part 1 |
|---|------------|---|-------------|----|-----------|
| Name of organization                            |            |   | cation numb | er |           |
| JEWISH FAMILY AND CHILDREN'S SERVICES           | 94-1156528 |   |             |    |           |

| Part I        | Contributors (see instructions). Use duplicate copies of Part I if additional space | is needed.                    |  |
|---------------|---|-------------------------------|--|
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| <u>7</u>      |   | \$650,000.                    | Person     X       Payroll        Noncash        (Complete Part II for noncash contributions.) |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 8             |   | \$ <u>525,800.</u>            | Person     X       Payroll   |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 9             |   | \$ <u>326,500.</u>            | Person     X       Payroll   |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
|               |   | \$                            | Person        Payroll        Noncash        (Complete Part II for noncash contributions.)      |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
|               |   | \$                            | Person        Payroll        Noncash        (Complete Part II for noncash contributions.)      |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
|               |   | \$                            | Person<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.)               |

| Schedule <b>B</b> (Form 990, 990-EZ, or 990-PF) (2013)  | Page | 1   | to         | 1           | of Part II |  |
|---|------|-----|------------|-------------|------------|--|
| Name of organization  |      | Emp | loyer ideı | ntification | number     |  |
| JEWISH FAMILY AND CHILDREN'S SERVICES   |      | 94  | -1156      | 528         |            |  |
| Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. |      |     |            |             |            |  |

| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received |
|---------------------------|--|--|----------------------|
| <u>N/A</u>                | ·  |  |                      |
|                           | ·  | <br>\$\$                                       |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received |
|                           | ·  | <br>   |                      |
|                           | ·  | <sup>9</sup>                                   |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received |
|                           | ·  |  |                      |
|                           | ·  | <br><br>\$                                     |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received |
|                           |  |  |                      |
|                           |  | <sup>\$</sup>                                  |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received |
|                           | ·  |  |                      |
|                           | ·  | <br>\$<br>                                     |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received |
|                           | ·  |  |                      |
|                           |  | <br>\$   |                      |
| <u> </u>                  |  | Schedule <b>B</b> (Form 990, 990-EZ,           | · <b></b>            |

|                           | <b>3</b> (Form 990, 990-EZ, or 990-PF) (2013)                                  |                                  |                | Page                                     | 1 to                                 | 1 of Part III    |
|---------------------------|--|----------------------------------|----------------|--|--------------------------------------|------------------|
| Name of organ             |  | CEC                              |                |  | Employer identi                      |                  |
| Part III                  | FAMILY AND CHILDREN'S SERVI  |                                  | na ta castia   |  | 94-11565                             |                  |
| rartin                    | <i>Exclusively</i> religious, charitable, e organizations that total more than | \$1 000 for the year Complete    | ns to sectio   | hrough (e)                               | )(/), (8) Or (1<br>and the following | U)<br>Line entry |
|                           | For organizations completing Part III, enter tota                              |                                  |                |  | and the following                    | into entry.      |
|                           | contributions of <b>\$1,000 or less</b> for the year.                          | (Enter this information once. Se | e instructions | .)                                       | ►\$                                  | <u>N/A</u>       |
|                           | Use duplicate copies of Part III if additional                                 | ,                                |                |  |                                      |                  |
| (a)<br>No. from           | (b)<br>Purpose of gift   | (c)<br>Use of gift               |                | Desc                                     | (d)<br>cription of how               | aift is held     |
| Part I                    | i uipose or gitt   | USC OF gift                      |                | DUS                                      |                                      | gittis field     |
|                           | N/A  |                                  |                |  |                                      |                  |
|                           |  |                                  | I              |  |                                      |                  |
|                           |  |                                  |                |  |                                      |                  |
|                           |  |                                  |                |  |                                      |                  |
|                           |  | (e)<br>Transfer of gift          |                |  |                                      |                  |
|                           | Transferee's name, addres  | ss, and ZIP + 4                  | Relati         | ionship of                               | transferor to tr                     | ansferee         |
|                           |  |                                  |                |  |                                      |                  |
|                           | [  |                                  |                |  | transferor to transferee             |                  |
|                           |  |                                  |                |  |                                      |                  |
|                           |  |                                  |                |  |                                      |                  |
| (a)<br>No. from           | (b)<br>Purpose of gift   | (c)<br>Use of gift               |                | Desc                                     | (d)<br>cription of how               | aift is held     |
| Part I                    | i diposo or give   | ese er gitt                      |                |  |                                      | gittis field     |
|                           | L  |                                  |                |  |                                      |                  |
|                           |  |                                  |                |  |                                      |                  |
|                           |  |                                  | +              |  |                                      |                  |
|                           |  |                                  |                |  |                                      |                  |
|                           |  | (e)<br>Transfer of gift          | of gift        |  |                                      |                  |
|                           | Transferee's name, addres  | s, and ZIP + 4                   | Relati         | Relationship of transferor to transferee |                                      |                  |
|                           | L  |                                  |                |  |                                      |                  |
|                           |  |                                  |                |  |                                      |                  |
|                           |  |                                  |                |  |                                      |                  |
| (2)                       |  |                                  |                |  | (4)                                  |                  |
| (a)<br>No. from           | (b)<br>Purpose of gift   | (c)<br>Use of gift               |                | Desc                                     | cription of how                      | gift is held     |
| Part I                    |  |                                  |                |  |                                      |                  |
|                           |  |                                  | +              |  |                                      |                  |
|                           |  |                                  | +              |  |                                      |                  |
|                           |  |                                  | +              |  |                                      |                  |
|                           |  | (e)                              |                |  |                                      |                  |
|                           |  | (e)<br>Transfer of gift          |                | ,  |                                      |                  |
|                           | Transferee's name, addres  | is, and ZIP + 4                  | Relati         | onship of                                | transferor to tr                     | ansteree         |
|                           |  |                                  |                |  |                                      |                  |
|                           |  |                                  |                |  |                                      |                  |
|                           |  | +                                |                |  |                                      |                  |
| (a)                       | (b)  | (c)                              |                |  | (d)                                  |                  |
| (a)<br>No. from<br>Part I | Purpose of gift  | (c)<br>Use of gift               |                | Desc                                     | (d)<br>cription of how               | gift is held     |
| raili                     |  |                                  |                |  |                                      |                  |
|                           |  |                                  | · – – – – † ·  |  |                                      |                  |
|                           |  |                                  | · – – – – † ·  |  |                                      |                  |
|                           |  | <u> </u>                         |                |  |                                      |                  |
|                           |  | (e)<br>Transfer of gift          |                |  |                                      |                  |
|                           | Transferee's name, addres  |                                  | Polati         | ionshin of                               | transferor to tr                     | ansferee         |
|                           |  | 5, anu zir + 4                   | Reidu          | ousub of                                 |                                      | a11516166        |
|                           |  | · +                              |                |  |                                      |                  |
|                           |  | +                                |                |  |                                      |                  |
|                           |  | +                                |                |  |                                      |                  |
| BAA                       |  |                                  | Schedu         | le B (Form                               | 990, 990-EZ, or                      | 990-PF) (2013)   |

| sci             | HEDULE D  | Sup  | plemental Financial Statements   |                |              | OMB N         | o. 1545-0047       |
|-----------------|---|--|--|----------------|--------------|---------------|--------------------|
|                 | (Form 990) ► Complete if the organization answered 'Yes,' to Form 990,<br>Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. |  |  |                | 2013         |               |                    |
| Depai<br>Intern | rtment of the Treasury<br>al Revenue Service  | Information about Sche                                       | ► Attach to Form 990.<br>edule D (Form 990) and its instructions is at we                              | vw.irs.gov/fe  | orm990.      | Open<br>Inspe | to Public<br>ction |
| Name            | e of the organization   |  |  |                | Employer i   | dentification | number             |
| JEI             |   | AND CHILDREN'S SEF   |  |                | 94-115       | 56528         |                    |
| Pa              | rt I Organizat  | tions Maintaining Dono                                       | or Advised Funds or Other Similar Fur  | nds or Ac      | counts.      |               |                    |
|                 | Complete  | If the organization ans                                      | wered 'Yes' to Form 990, Part IV, line   |                |              |               |                    |
| 1               | Total number at a   | end of year  | (a) Donor advised funds  | <b>(b)</b>     | unds and     | other acc     | ounts              |
| 2               |   | butions to (during year)                                     |  |                |              |               |                    |
| 3               |   | from (during year)   | · · · · · · · · · · · · · · · · · · ·  |                |              |               |                    |
| 4               | 00 0 0  | at end of year   |  |                |              |               |                    |
| 5               | Did the organizati  | ion inform all donors and do                                 | nor advisors in writing that the assets held in do organization's exclusive legal control?             | onor advised   | l funds      | Yes           | No                 |
| 6               | •   |  |  |                |              | 1             |                    |
|                 | impermissible pri   | vate benefit?  | rs, and donor advisors in writing that grant func<br>t of the donor or donor advisor, or for any other | purpose co     | nferring     | Yes           | No                 |
| Pai             |   | ition Easements.   | wered 'Yes' to Form 990, Part IV, line   | 7              |              |               |                    |
| 1               |   |  | y the organization (check all that apply).   | /.             |              |               |                    |
| -               |   | of land for public use (e.g., r                              |  | of an historio | ally impor   | tant land a   | area               |
|                 |   | natural habitat  | Preservation of  | of a certified | historic st  | ructure       |                    |
|                 | Preservation  | of open space  |  |                |              |               |                    |
| 2               |   |  |  |                |              |               |                    |
|                 | last day of the tax   | x year.  |  |                | Uold of the  | End of th     | ne Tax Year        |
|                 | a Total number of a   | conservation easements                                       |  |                | Held at the  | e Ena of tr   | ie lax fear        |
|                 |   |  | ments.   |                |              |               |                    |
|                 |   |  | fied historic structure included in (a)  |                |              |               |                    |
|                 |   |  | n (c) acquired after 8/17/06, and not on a histor  |                |              |               |                    |
| 3               |   |  |  |                |              |               |                    |
| -               | tax year 🕨  |  |  |                |              |               |                    |
| 4               | Number of states v  | where property subject to conse                              | ervation easement is located >   |                |              |               |                    |
| 5               | Does the organization   | ation have a written policy re                               | garding the periodic monitoring, inspection, har   | ndling of vio  | lations,     | <b>-</b>      | <b>—</b>           |
| _               |   |  | nts it holds?  |                |              | Yes           | No                 |
| 6               | Staff and volunteer   | r hours devoted to monitoring,                               | inspecting, and enforcing conservation easements   | during the ye  | ar           |               |                    |
| 7               | Amount of expense<br>►\$  | es incurred in monitoring, inspe                             | ecting, and enforcing conservation easements durin   | g the year     |              |               |                    |
| 8               |   |  | n line 2(d) above satisfy the requirements of se   |                |              | Yes           | No                 |
| 9               |   |  |  |                | Ŀ            |               |                    |
|                 | conservation eas  | ements.  |  |                |              |               |                    |
| Pa              | rt III Organizat  | tions Maintaining Colle                                      | ctions of Art, Historical Treasures, or  | Other Sir      | nilar Ass    | sets.         |                    |
|                 | Complete  | if the organization ans                                      | wered 'Yes' to Form 990, Part IV, line   | 8.             |              |               |                    |
| 1;              | a   |  |  |                |              |               |                    |
|                 | in Part XIII, the te  | ext of the footnote to its finar                             | ncial statements that describes these items.   |                |              |               |                    |
| I               | b   |  |  |                |              |               |                    |
|                 | following amount  | s relating to those itoms:                                   |  |                |              |               |                    |
|                 |   | s relating to these items:<br>cluded in Form 990. Part VIII. | line 1   |                | ►s           |               |                    |
|                 |   |  |  |                |              |               |                    |
| 2               | ,   |  |  |                | ··· <b>T</b> |               |                    |
|                 |   |  | 116 (ASC 958) relating to these items:   |                | ►\$          |               |                    |

| <b>b</b> Assets included in Form 990, Part X                               |           |        |
|--|-----------|--------|
| BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990. | TEEA3301L | 10/02/ |

2/13 S Schedule **D** (Form 990) 2013

►\$

| Schedule <b>D</b> (Form 990) 2013 JEWI   |  |  |  | 94-1156                      |  | Page 2                |
|--|--|--|--|------------------------------|--|-----------------------|
| Part III Organizations Mainta  | ining Collections  | s of Art, Historica  | l Treasures, or C  | Other Similar Asse           | ets (continu   | ued)                  |
| <ul> <li>items (check all that apply):</li> <li>a Public exhibition</li> <li>b Scholarly research</li> <li>c Preservation for future gene</li> <li>4 Part XIII.</li> <li>5 to be sold to raise funds rather t</li> <li>Part IV Escrow and Custodia</li> <li>line 9, or reported an</li> <li>1 a Is the organization an agent, tru on Form 990, Part X?</li> <li>b If 'Yes,' explain the arrangemen</li> <li>c Beginning balance</li> </ul> | han to be maintained<br><b>I Arrangements.</b><br>amount on Form<br>stee, custodian, or ot<br>t in Part XIII and com | e Other<br>as part of the organi<br>Complete if the o<br>990, Part X, line<br>her intermediary for c | rganization ansv<br>21.<br>ontributions or other<br>ble: | vered 'Yes' to Forr          | ] <b>Yes</b> [<br>m 990, Par<br>] <b>Yes</b> [<br>Amount | No<br>t IV,<br>No     |
| <b>d</b> Additions during the year   |  |  |  | . 1d                         |  |                       |
| <b>e</b> Distributions during the year   |  |  |  |                              |  |                       |
| <ul> <li>f Ending balance</li> <li>2 a Did the organization include an a b If 'Yes,' explain the arrangemen</li> </ul>   | amount on Form 990,  | Part X, line 21?   |  | ••••••                       | Yes  | No                    |
| Part V Endowment Funds.  | complete if the or   | ganization answe   | red 'Yes' to Form  | <u>n 990, Part IV, line</u>  | e 10.  |                       |
|  | (a) Current year   | (b) Prior year   | (c) Two years back                                       | (d) Three years back         | (e) Four yea   |                       |
| <b>1 a</b> Beginning of year balance   | 31,709,196.  |  | 27,347,930.  |                              | 15,961   |                       |
| <b>b</b> Contributions   | 1,321,597.   | 1,424,502.   | 4,773,798.   | 2,735,195.                   | 7,285  | ,489.                 |
| <ul><li>c Net investment earnings, gains,<br/>and losses</li><li>d Grants or scholarships</li></ul>  | 93,278.  | 69,530.  | -519,846.  | 2,195,949.                   | 541  | ,676.                 |
| <ul> <li>e Other expenditures for facilities<br/>and programs</li> <li>f Administrative expenses</li> </ul>  | 829,954.   | 531,231.   | 855,487.   | 740,242.                     | 631  | ,889.                 |
| <b>g</b> End of year balance   |  | 31,709,196.  | 30,746,395.  | 27,347,930.                  | 23,157   | 028                   |
| 2 Provide the estimated percentag  |  |  |  |                              | 20,107   | ,020.                 |
| <ul> <li>a Board designated or quasi-endown</li> <li>b Permanent endowment ►</li> <li>c Temporarily restricted endowme</li> <li>The percentages in lines 2a, 2b,</li> </ul>  | nent ►<br><u>92.56</u> %<br>nt ► 7.4   | %<br><u>4</u> %  | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,                  |                              |  |                       |
| <b>3 a</b> Are there endowment funds not in organization by:   |  | 5  |  |                              | Yes  | No                    |
| <ul><li>(i) unrelated organizations</li><li>(ii) related organizations</li></ul>   |  |  |  |                              | 3a(i)<br>3a(ii)  | X<br>X                |
| <b>b</b> If 'Yes' to 3a(ii), are the related   |  |  |  |                              | 3a(ii)<br>3b   |                       |
| 4 Describe in Part XIII the intende  | -  | •  |  |                              | 50   |                       |
| Part VI Land, Buildings, and   |  |  | HAST DEE FARI  | VTTT                         |  |                       |
| Complete if the organ  | ization answered   |  |  |                              |  |                       |
| Description of property  | (in  |  | Cost or other<br>basis (other)                           | (c) Accumulated depreciation | (d) Book v   |                       |
| <b>1 a</b> Land.   |  |  | 7,988,113.   | 7 500 240                    |  | <u>,113.</u>          |
| <b>b</b> Buildings<br><b>c</b> Leasehold improvements  |  |  | 21,395,777.  | 7,580,340.                   | 13,815   |                       |
| d Equipment  |  |  | 2,401,762.   | 1,385,812.                   | 1,015  |                       |
| e Other  |  |  | 2,265,117.<br>3,482,813.                                 | 1,463,920.<br>3,098,279.     |  | <u>,197.</u><br>,534. |
| Total. Add lines 1a through 1e. (Colum   |  | rm 990. Part X. colum  |  |                              | 24,005   |                       |
| BAA  |  |  |  |                              | le <b>D</b> (Form 990                                    |                       |

| Schedule <b>D</b> (Form 990) 2013 JEWISH FAMILY AND                                    | CHILDREN'S             | SERVICES         | 94-1156528   | Page 3 |
|--|------------------------|------------------|--|--------|
| Part VII Investments – Other Securities.   |                        |                  | N/A  | 1.0    |
| Complete if the organization answered  |                        |                  |  | e 12.  |
| (a) Description of security or category (including name of security)                   | (b) Book value         | (c               | Method of valuation: Cost or end-of-year market value                                  |        |
| <ol> <li>(1) Financial derivatives</li></ol>   |                        |                  |  |        |
| (3) Other  |                        |                  |  |        |
| (A)  |                        |                  |  |        |
| (B)  |                        |                  |  |        |
| (C)  |                        |                  |  |        |
| (D)  |                        |                  |  |        |
| (E)<br>  |                        |                  |  |        |
| (F)<br>(G)   |                        |                  |  |        |
| (G)<br>(H)   |                        |                  |  |        |
| (l)  |                        |                  |  |        |
| Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) ►                 |                        |                  |  |        |
| Part VIII Investments – Program Related.   |                        |                  | N/A  |        |
| Complete if the organization answered (a) Description of investment type               |                        |                  | , line 11c. See Form 990, Part X, lin<br>od of valuation: Cost or end-of-year market v |        |
|  | <b>(b)</b> Book value  |                  | od of valuation: Cost of end-of-year market v  | alue   |
| (1)<br>(2)   |                        |                  |  |        |
| (3)  |                        |                  |  |        |
| (4)  |                        |                  |  |        |
| (5)  |                        |                  |  |        |
| (6)  |                        |                  |  |        |
| (7)  |                        |                  |  |        |
| (8)  |                        |                  |  |        |
| <u>(9)</u><br>(10)   |                        |                  |  |        |
| Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) ►                 |                        |                  |  |        |
| Part IX Other Assets.  |                        |                  |  |        |
| Complete if the organization answered  | 'Yes' to Form          | 990, Part IV     | , line 11d. See Form 990, Part X, lin<br>(b) Book valu                                 |        |
| (1) BEQUESTS RECEIVABLE  | scription              |                  | 3,178,   |        |
| (2) OCCUPANCY AGREEMENT  |                        |                  | 2,663,   |        |
| (3)  |                        |                  |  |        |
| <u>(4)</u>   |                        |                  |  |        |
| <u>(5)</u><br>(6)  |                        |                  |  |        |
| (7)  |                        |                  |  |        |
| (8)  |                        |                  |  |        |
| (9)  |                        |                  |  |        |
|  |                        |                  | <b></b>  | 40.4   |
| Total. (Column (b) must equal Form 990, Part X, column (E<br>Part X Other Liabilities. | 3), line 15.)          |                  | ·····► 5,842,  | 484.   |
| Complete if the organization answered 'Yes' to Fo                                      | orm 990, Part IV, li   | ne 11e or 11f. S | ee Form 990, Part X, line 25   |        |
| (a) Description of liability   | (b) Book v             |                  |  |        |
| (1) Federal income taxes   |                        |                  |  |        |
| (2) SPLIT-INTEREST LIABILITIES<br>(3)  | 5,577                  | ,199.            |  |        |
| (4)  |                        |                  |  |        |
| (5)  |                        |                  |  |        |
| (6)  |                        |                  |  |        |
| (7)  |                        |                  |  |        |
| (8)<br>(9)   |                        |                  |  |        |
| (10)   |                        |                  |  |        |
| (11)   |                        |                  |  |        |
| Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)                   | ▶ 5,577                | ,199.            |  |        |
| 2.<br>tax positions under FIN 48 (ASC 740). Check here if the text of the footnote h   | as heen provided in Pa | art XIII         |  |        |

| Schedule D (Form 990) 2013 JEWISH FAMILY AND CHILDREN'S SERVICES 9                     | 4-1156528  | B Page <b>4</b> |
|--|------------|-----------------|
| Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per R  | eturn.     |                 |
| Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.            |            |                 |
| 1 Total revenue, gains, and other support per audited financial statements             | 1 3        | 33,265,649.     |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:                  |            |                 |
| a Net unrealized gains on investments  |            |                 |
| b Donated services and use of facilities   |            |                 |
| c Recoveries of prior year grants 2c   |            |                 |
| d Other (Describe in Part XIII.)   |            |                 |
| e Add lines 2a through 2d.   | 2 e        | 2,821,153.      |
| 3 Subtract line 2e from line 1   |            | 30,444,496.     |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:                 |            |                 |
| a Investment expenses not included on Form 990, Part VIII, line 7b 4a 138, 291         |            |                 |
| b Other (Describe in Part XIII.)   |            |                 |
| c Add lines 4a and 4b.   | 4 c        | 138,291.        |
| 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)      | <b>5</b> 3 | 30,582,787.     |
| Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per | Return.    |                 |
| Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.            |            |                 |
| 1 Total expenses and losses per audited financial statements                           | 1 2        | 29,664,108.     |
| 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:                    |            |                 |
| a Donated services and use of facilities   |            |                 |
| b Prior year adjustments   | 4          |                 |
| c Other losses   | -          |                 |
| d Other (Describe in Part XIII.)   | -          |                 |
| e Add lines 2a through 2d  | 2 e        | 342,960.        |
| 3 Subtract line 2e from line 1   | 3 2        | 29,321,148.     |
| <b>4</b> Amounts included on Form 990, Part IX, line 25, but not on line 1:            |            | <u> </u>        |
| a Investment expenses not included on Form 990, Part VIII, line 7b 4a 138, 291         |            |                 |
| b Other (Describe in Part XIII.)   |            |                 |
| c Add lines 4a and 4b.   |            | 138,291.        |
| 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)     | <b>5</b> 2 | 29,459,439.     |
| Part XIII Supplemental Information.  |            |                 |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V,

# 

Schedule **D** (Form 990) 2013

| Schedule F   | Statement  | of Activitie  | s Outside the United   | d States   | OMB No. 1545-0047   |  |  |  |
|--|--|---|--|--|---|--|--|--|
| (Form 990)   | <ul> <li>Complete if the or</li> <li>At</li> </ul> | <ul> <li>Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b, 15, or 16.</li> <li>Attach to Form 990. See separate instructions.</li> <li>Information about Schedule F (Form 990) and its instructions is</li> </ul> |  |  |   |  |  |  |
| Department of the Treasury<br>Internal Revenue Service | <ul> <li>Informat</li> </ul>                       | ctions is   | Open to Public<br>Inspection   |  |   |  |  |  |
| Name of the organization                               |  |   | -  |  | tification number   |  |  |  |
| JEWISH FAMILY AND                                      |  |   | e United States. Complet   | 94-1156<br>te if the organizatio   |   |  |  |  |
| on Form 990, I   | Part IV, line 14b.                                 |   |  |  |   |  |  |  |
| -  | -  |   | substantiate the amount of its   | -  | ···· Yes No   |  |  |  |
| United States.   | -  |   | s for monitoring the use of its gra  |  | e outside the   |  |  |  |
| <b>3</b> Activities per Region. (                      | -  |   | e duplicated if additional space   | e is needed.)  | 1   |  |  |  |
| (a) Region   | (b) Number of<br>offices in the<br>region          | (c) Number of<br>employees,<br>agents, and<br>independent<br>contractors<br>in region   | (d) Activities conducted in<br>region (by type) (e.g.,<br>fundraising, program<br>services, investments,<br>grants to recipients<br>located in the region) | (e) If activity listed in<br>(d) is a program<br>service, describe<br>specific type of<br>service(s) in region | (f) Total<br>expenditures for<br>and investments<br>in region |  |  |  |
| (1)  |  |   |  |  |   |  |  |  |
| (2)  |  |   |  |  |   |  |  |  |
| (3)  |  |   |  |  |   |  |  |  |
| (4)  |  |   |  |  |   |  |  |  |
| (5)  |  |   |  |  |   |  |  |  |
| (6)  |  |   |  |  |   |  |  |  |
| (7)  |  |   |  |  |   |  |  |  |
| (8)  |  |   |  |  |   |  |  |  |
| (9)  |  |   |  |  |   |  |  |  |
| (10)   |  |   |  |  |   |  |  |  |
| (11)   |  |   |  |  |   |  |  |  |
| (12)   |  |   |  |  |   |  |  |  |
| (13)   |  |   |  |  |   |  |  |  |
| (14)   |  |   |  |  |   |  |  |  |
| (15)   |  |   |  |  |   |  |  |  |
| (16)   |  |   |  |  |   |  |  |  |
| (17)<br>3 a Sub-total                                  |  |   |  |  |   |  |  |  |
| <b>b</b> Total from continuation sheets to Part I      |  |   |  |  |   |  |  |  |
| c Totals (add lines 3a and 3b)                         |  | 0   |  |  | 0.  |  |  |  |

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

#### Schedule F (Form 990) 2013 JEWISH FAMILY AND CHILDREN'S SERVICES

94-1156528

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1           | (a) Name of organization             | <b>(b)</b> IRS code<br>section and EIN<br>(if applicable) | <b>(c)</b> Region | <b>(d)</b> Purpose<br>of grant | (e) Amount of cash grant | <b>(f)</b> Manner of<br>cash<br>disbursement | <b>(g)</b> Amount of<br>non-cash<br>assistance | (h) Description of<br>non-cash<br>assistance | (i) Method of<br>valuation (book,<br>FMV, appraisal,<br>other) |
|-------------|--------------------------------------|---|-------------------|--------------------------------|--------------------------|--|--|--|--|
| (1)         |                                      |   |                   |                                |                          |  |  |  |  |
| (2)         |                                      |   |                   |                                |                          |  |  |  |  |
| (3)         |                                      |   |                   |                                |                          |  |  |  |  |
| (4)         |                                      |   |                   |                                |                          |  |  |  |  |
| (5)         |                                      |   |                   |                                |                          |  |  |  |  |
| (6)         |                                      |   |                   |                                |                          |  |  |  |  |
| (7)         |                                      |   |                   |                                |                          |  |  |  |  |
| (8)         |                                      |   |                   |                                |                          |  |  |  |  |
| (9)         |                                      |   |                   |                                |                          |  |  |  |  |
| (10)        |                                      |   |                   |                                |                          |  |  |  |  |
| (11)        |                                      |   |                   |                                |                          |  |  |  |  |
| (12)        |                                      |   |                   |                                |                          |  |  |  |  |
| (13)        |                                      |   |                   |                                |                          |  |  |  |  |
| (14)        |                                      |   |                   |                                |                          |  |  |  |  |
| (15)        |                                      |   |                   |                                |                          |  |  |  |  |
| (16)        |                                      |   |                   |                                |                          |  |  |  |  |
|             | e grantee or counsel has provided a  |   |                   |                                |                          |  |  |  | 0  |
| 3 Ei<br>BAA | nter total number of other organizat | tions or entities   |                   |                                |                          |  |  | Schedule F                                   | 0<br>(Form 990) 2013   |

#### Schedule F (Form 990) 2013 JEWISH FAMILY AND CHILDREN'S SERVICES

94-1156528

Page 3

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | <b>(b)</b> Region | (c) Number<br>of recipients | (d) Amount of cash grant | (e) Manner of<br>cash<br>disbursement | (f) Amount of non-<br>cash assistance | (g) Description of non-cash assistance | (h) Method of<br>valuation (book<br>FMV, appraisal,<br>other) |
|---------------------------------|-------------------|-----------------------------|--------------------------|---------------------------------------|---------------------------------------|--|---|
| HOLOCAUST SURVIVORS             |                   |                             |                          |                                       |                                       |  |   |
| (1) ASSISTANCE                  | ASIA              | 2                           | 3,200.                   | CHECKS                                |                                       |  |   |
| HOLOCAUST SURVIVORS             |                   | _                           |                          | CHECKS WIRE                           |                                       |  |   |
| (2) ASSISTANCE                  | EUROPE            | 5                           | 65,415.                  | TRF                                   |                                       |  |   |
| (3)                             |                   |                             |                          |                                       |                                       |  |   |
| (4)                             |                   |                             |                          |                                       |                                       |  |   |
| (5)                             |                   |                             |                          |                                       |                                       |  |   |
| (6)                             |                   |                             |                          |                                       |                                       |  |   |
| (7)                             |                   |                             |                          |                                       |                                       |  |   |
| (8)                             |                   |                             |                          |                                       |                                       |  |   |
| (9)                             |                   |                             |                          |                                       |                                       |  |   |
| (10)                            |                   |                             |                          |                                       |                                       |  |   |
| (11)                            |                   |                             |                          |                                       |                                       |  |   |
| (12)                            |                   |                             |                          |                                       |                                       |  |   |
| <u>(13)</u>                     |                   |                             |                          |                                       |                                       |  |   |
| (14)                            |                   |                             |                          |                                       |                                       |  |   |
| (15)                            |                   |                             |                          |                                       |                                       |  |   |
| (16)                            |                   |                             |                          |                                       |                                       |  |   |
| <u>(</u> 17)                    |                   |                             |                          |                                       |                                       |  |   |
| (18)<br>BAA                     |                   |                             |                          |                                       |                                       |  | (Form 990) 2013   |

| Sche | dule F (Form 990) 2013 JEWISH FAMILY AND CHILDREN'S SERVICES  | 94-1156528            | Page 4 |
|------|---|-----------------------|--------|
| Pa   | t IV Foreign Forms  |                       |        |
| 1    | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If 'Yes,' the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)  | Yes                   | X No   |
| 2    | Did the organization have an interest in a foreign trust during the tax year? If 'Yes,' the organization may be required to file Form 3520, Annual Return To Report Transactions with Foreign Trusts and Receipt of Foreign Gifts, and/or Form 3520-A Annual Information Return of Foreign Trust With a U.S. Owner (se Instructions for Forms 3520 and 3520-A). | e _                   | X No   |
| 3    | Did the organization have an ownership interest in a foreign corporation during the tax year? If 'Yes,' the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Foreign Corporations. (see Instructions for Form 5471)   | <i>Certain</i><br>Yes | X No   |
| 4    | Was the organization a direct or indirect shareholder of a passive foreign investment company or a quelecting fund during the tax year? If 'Yes,' the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621).                 | _                     | X No   |
| 5    | Did the organization have an ownership interest in a foreign partnership during the tax year? If 'Yes,' the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Fore Partnerships. (see Instructions for Form 8865).   |                       | X No   |
| 6    | Did the organization have any operations in or related to any boycotting countries during the tax year<br>If 'Yes,' the organization may be required to file Form 5713, International Boycott Report (see Instructions<br>for Form 5713).   | —                     | X No   |

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BAA
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TEEA3505L 06/26/13

Schedule F (Form 990) 2013

94-1156528

Page 5

| Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) |
|--|
| (accounting method; amounts of investments vs expenditures per region); Part II, line 1 (accounting  |
| method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as |
| applicable. Also complete this part to provide any additional information (see instructions).        |

| SCHEDULE G<br>(Form 990 or 990-EZ)  |  |                                 |                          |  |  |                                |   |  |  |  |
|---|--|---------------------------------|--------------------------|--|--|--------------------------------|---|--|--|--|
| Department of the Treasury<br>Internal Revenue Service  | ► Info   | rmation about                   | t Schedule<br>at w       | G (Form 9<br>ww.irs.gov                  | 990 or 990-EZ) and its i<br>//form990.       | instruct                       | ions is   | Open to Public<br>Inspection                             |  |  |
| Name of the organization  | AND CUTIOD   |                                 |                          |  |  |                                | Employer identifica   |  |  |  |
| JEWISH FAMILY   | Activities. Comp                                   | lete if the orga                | anization a              | nswered '\                               | Yes' to Form 990, Part                       | IV, line                       | 94-115652<br>17.  | 8  |  |  |
| Form 990-E  | Z filers are not re                                | quired to comp                  | plete this p             | art.                                     | owing activities. Check                      |                                |   |  |  |  |
| <ul> <li>a Mail solicitati</li> <li>b Internet and c</li> <li>c Phone solicitati</li> <li>d In-person sol</li> <li>2 a</li> </ul> | ons<br>email solicitations<br>ations<br>icitations | ;                               |                          | e<br>f<br>g                              | Solicitation of non-<br>Solicitation of gove | governr<br>ernment<br>g events | grants  | Yes X No   |  |  |
| b   |  |                                 |                          | tion with p                              | rofessional fundraising                      | service                        | S?  | Yes X No   |  |  |
| compensated at I<br>(i) Name and addres<br>or entity (fund  | s of individual                                    | e organization<br>(ii) Activity | (iii) Did<br>have custor | fundraiser<br>dy or control<br>ibutions? | (iv) Gross receipts<br>from activity         | (or<br>fundr                   | mount paid to<br>retained by)<br>aiser listed in<br>column <b>(i)</b> | <b>(vi)</b> Amount paid to (or retained by) organization |  |  |
|   |  |                                 | Yes                      | No                                       |  |                                |   |  |  |  |
| 1   |  |                                 |                          |  |  |                                |   |  |  |  |
| 2   |  |                                 |                          |  |  |                                |   |  |  |  |
| 3   |  |                                 |                          |  |  |                                |   |  |  |  |
| 4   |  |                                 |                          |  |  |                                |   |  |  |  |
| 5   |  |                                 |                          |  |  |                                |   |  |  |  |
| 6   |  |                                 |                          |  |  |                                |   |  |  |  |
| 7   |  |                                 |                          |  |  |                                |   |  |  |  |
| 8   |  |                                 |                          |  |  |                                |   |  |  |  |
| 9   |  |                                 |                          |  |  |                                |   |  |  |  |
| 10  |  |                                 |                          |  |  |                                |   |  |  |  |
| Total   |  |                                 | •                        | ►  |  |                                |   | 0.   |  |  |
|   |  |                                 |                          |  |  |                                |   |  |  |  |
|   |  |                                 |                          |  |  |                                |   |  |  |  |
|   |  |                                 |                          |  |  |                                |   |  |  |  |
|   |  |                                 |                          |  |  |                                |   |  |  |  |
|   |  |                                 |                          |  |  |                                |   |  |  |  |
|   |  |                                 |                          |  |  |                                |   |  |  |  |
|   |  |                                 |                          |  |  |                                |   |  |  |  |
|   |  |                                 |                          |  |  |                                |   |  |  |  |
|   |  |                                 |                          |  | · <b></b>                                    |                                |   | <b></b>  |  |  |
|   |  |                                 |                          |  |  |                                |   |  |  |  |

| Schedule G (Form 990 or 990-EZ) 2013 | JEWISH | FAMILY | AND | CHILDREN'S | SERVICES |
|--------------------------------------|--------|--------|-----|------------|----------|
|--------------------------------------|--------|--------|-----|------------|----------|

94-1156528 Page **2** 

Part II Fundraising Events. Complete if the organization answered 'Yes' to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|  |       |  | (a) Event #1<br>FAMMY AWARDS | (b) Event #2<br>EMIGRE GALA                         | (c) Other events<br>NONE | (d) Total events<br>(add column (a)<br>through column (c))                       |  |  |  |
|--|-------|--|------------------------------|---|--------------------------|--|--|--|--|
| RE   |       |  | (event type)                 | (event type)  | (total number)           | 5 (#   |  |  |  |
| R E V E N U E  | 1     | Gross receipts   | 513,970.                     | 341,627.  |                          | 855,597.   |  |  |  |
| E  | 2     | Less: Charitable contributions                                       | 440,620.                     | 304,877.  |                          | 745,497.   |  |  |  |
|  | 3     | Gross income (line 1 minus line 2)                                   | 73,350.                      | 36,750.   |                          | 110,100.   |  |  |  |
|  | 4     | Cash prizes.   |                              |   |                          |  |  |  |  |
| D I RECT<br>Exp  | 5     | Noncash prizes   |                              |   |                          |  |  |  |  |
|  | 6     | Rent/facility costs  |                              |   |                          |  |  |  |  |
|  | 7     | Food and beverages   |                              |   |                          |  |  |  |  |
|  | 8     | Entertainment  |                              |   |                          |  |  |  |  |
| EXPENSES   | 9     | Other direct expenses  | 275,151.                     | 291,142.  |                          | 566,293.   |  |  |  |
| S  | 10    | Direct expense summary. Add lines 4 thr                              | 566,293.                     |   |                          |  |  |  |  |
|  | 11    | Net income summary. Subtract line 10 fr                              | om line 3, column (d).       |   | •                        | -456,193.  |  |  |  |
| Par  | t III | Gaming. Complete if the organiza \$15,000 on Form 990-EZ, line 6a.   | ation answered 'Yes          | s' to Form 990, Par                                 | t IV, line 19, or rep    |  |  |  |  |
| R<br>E<br>V<br>E<br>N  |       |  | <b>(a)</b> Bingo             | (b) Pull tabs/Instant<br>bingo/progressive<br>bingo | (c) Other gaming         | <b>(d)</b> Total gaming<br>(add column <b>(a)</b><br>through column <b>(c)</b> ) |  |  |  |
| U<br>E   | 1     | Gross revenue  |                              |   |                          |  |  |  |  |
| F  | 2     | Cash prizes  |                              |   |                          |  |  |  |  |
| EXPENSES   | 3     | Noncash prizes   |                              |   |                          |  |  |  |  |
| Č S<br>T E<br>S  | 4     | Rent/facility costs  |                              |   |                          |  |  |  |  |
|  | 5     | Other direct expenses  |                              |   |                          |  |  |  |  |
|  | 6     | Volunteer labor  | Yes%                         | Yes%  | Yes <sup>%</sup><br>No   |  |  |  |  |
|  | 7     | 7 Direct expense summary. Add lines 2 through 5 in column (d)        |                              |   |                          |  |  |  |  |
|  | 8     | 8 Net gaming income summary. Subtract line 7 from line 1, column (d) |                              |   |                          |  |  |  |  |
| 9 Enter the state(s) in which the organization operates gaming activities:<br>a Is the organization licensed to operate gaming activities in each of these states? |       |  |                              |   |                          |  |  |  |  |
| 10 a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?  |       |  |                              |   |                          |  |  |  |  |

Schedule G (Form 990 or 990-EZ) 2013

| Sche | edule G (Form 990 or 990-EZ) 2013 JEWISH FAMILY AND CHILDREN'S SERVICES 9.   | 4-1156528                      | Page 3   |
|------|--|--------------------------------|----------|
| 11   | Does the organization operate gaming activities with nonmembers?   | Yes                            | No       |
| 12   | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?  | Yes                            | No       |
| 12   | Indicate the percentage of gaming activity operated in:  | 1 1                            |          |
|      | The organization's facility.   | 13a                            | 00       |
|      | An outside facility.   |                                |          |
| 14   | Enter the name and address of the person who prepares the organization's gaming/special events books and records   | :                              |          |
|      | Name ►   |                                |          |
|      | Address ►  |                                |          |
| t    | Does the organization have a contact with a third party from whom the organization receives gaming revenue<br>of f 'Yes,' enter the amount of gaming revenue received by the organization ► \$ and the<br>of gaming revenue retained by the third party ► \$<br>If 'Yes,' enter name and address of the third party: |                                | No       |
|      | Name ►   |                                |          |
|      | Address ►  |                                |          |
| 16   | Gaming manager information:  |                                |          |
|      | Name ►   |                                |          |
|      | Gaming manager compensation ► \$   |                                |          |
|      | Description of services provided ►   |                                |          |
|      | Director/officer Employee Independent contractor   |                                |          |
| 17   | Mandatory distributions  |                                |          |
| a    | Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?   | Yes                            | No       |
| Ł    | o<br>organization's own exempt activities during the tax year ► \$   |                                |          |
| Par  |  | umns (iii) and<br>y additional | (V),     |
|      |  |                                |          |
|      |  |                                |          |
|      |  |                                |          |
|      |  |                                |          |
|      |  |                                |          |
|      |  |                                |          |
|      |  |                                |          |
|      |  |                                |          |
| BAA  | TEEA3703L 06/26/13 Schedule  | <b>G</b> (Form 990 or 990-     | EZ) 2013 |
|      |  |                                |          |

|  | Complete if the organization answered 'Yes' to Form 990, Part IV, line 21 or 22.<br>Attach to Form 990. |                | OMB No. 1545-0047 |  |
|--|---|----------------|-------------------|--|
| (Form 990)   |   |                | 2013              |  |
|  |   |                | Open to Public    |  |
| Department of the Treasury<br>Internal Revenue Service | Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.                 |                | Inspection        |  |
| Name of the organization                               |   | Employer ident | ification number  |  |
| JEWISH FAMILY AND CHILDREN'S SERVICES 94-1156528       |   |                |                   |  |

## Part I General Information on Grants and Assistance

1

No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

# Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered 'Yes' to

| <b>1</b> (a) Name and address of organization<br>or government          | <b>(b)</b> EIN         | (c) IRC section<br>if applicable | (d) Amount of cash grant | (e) Amount of non-cash<br>assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance |
|---|------------------------|----------------------------------|--------------------------|--------------------------------------|---|--|---------------------------------------|
| (1) AMERICAN JEWISH WORLD SERVICE                                       |                        |                                  |                          |                                      |   |  |                                       |
| 45 WEST 36TH STREET, 11TH FL  |                        |                                  |                          |                                      |   |  |                                       |
| NEW YORK, NY 10138  | 22-2584370             | 501(C)(3)                        | 5,800.                   | 0.                                   |   |  | PROGRAM SUPPORT                       |
| (2) CONGERGATION BETH AM  |                        |                                  |                          |                                      |   |  |                                       |
| 26790_ARATRADERO_ROAD   |                        |                                  |                          |                                      |   |  |                                       |
| LOS ALTOS, CA 94022   | 94-1450202             | 501(C)(3)                        | 25,000.                  | 0.                                   |   |  | PROGRAM SUPPORT                       |
| (3) CONGREGATION EMANU-EL   |                        |                                  |                          |                                      |   |  |                                       |
| TWO LAKE STREET   |                        |                                  |                          |                                      |   |  |                                       |
| SAN FRANCISCO, CA 94118   | 94-1156521             | 501(C)(3)                        | 6,325.                   | 0.                                   |   |  | PROGRAM SUPPORT                       |
| (4) CONTEMPORARY JEWISH MUSEUM  |                        |                                  |                          |                                      |   |  |                                       |
| 736 MISSION ST.   |                        |                                  |                          |                                      |   |  |                                       |
| SAN FRANCISCO, CA 94103   | 47-0920831             | 501(C)(3)                        | 10,000.                  | 0.                                   |   |  | PROGRAM SUPPORT                       |
| (5) FOUNDATION FOR JEWISH CAMP  |                        |                                  |                          |                                      |   |  |                                       |
| 253 WEST 35TH STREET 4TH FL   |                        |                                  |                          |                                      |   |  |                                       |
| NEW YORK, NY 10001  | 22-3551013             | 501(C)(3)                        | 10,000.                  | 0.                                   |   |  | PROGRAM SUPPORT                       |
| (6) HILLEL AT STANFORD  |                        |                                  |                          |                                      |   |  |                                       |
| PO_BOX_20526  |                        |                                  |                          |                                      |   |  |                                       |
| STANFORD, CA 94309  | 77-0492512             | 501(C)(3)                        | 15,000.                  | 0.                                   |   |  | PROGRAM SUPPORT                       |
| (7) HOSPICE BY THE BAY  |                        |                                  |                          |                                      |   |  |                                       |
| <u>17 E SIR FRANCIS DRAKE BLVD</u>                                      |                        |                                  |                          |                                      |   |  |                                       |
| LARKSPUR, CA 94939  | 94-2890791             | 501(C)(3)                        | 6,200.                   | 0.                                   |   |  | PROGRAM SUPPORT                       |
| (8) JEWISH COMMUNITY FEDERATION   |                        |                                  |                          |                                      |   |  |                                       |
| 121 STEUART STREET  |                        |                                  |                          |                                      |   |  |                                       |
| SAN FRANCISCO, CA 94105   | 94-1156533             | . , . ,                          | 42,600.                  | 0.                                   |   |  | PROGRAM SUPOPRT                       |
| 2 Enter total number of section 501(c)(                                 |                        | -                                | in the line 1 table      |                                      |   | •••••••                                | 15                                    |
| 3 Enter total number of other organizations listed in the line 1 table. |                        |                                  |                          |                                      |   |  |                                       |
| BAA For Paperwork Reduction Act Notice                                  | e, see the Instruction | s for Form 990.                  |                          | TEEA3901L                            | 07/12/13  | Schedul                                | e I (Form 990) (2013)                 |

#### Schedule I (Form 990) (2013) JEWISH FAMILY AND CHILDREN'S SERVICES

94-1156528

Page 2

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance   | (b) Number of recipients | (c) Amount of<br>cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book,<br>FMV, appraisal, other) | (f) Description of non-cash assistance |  |
|---|--------------------------|-----------------------------|-----------------------------------|--|--|--|
| ASSISTANCE TO CHILDREN AND<br>1 FAMILIES  | 903                      | 461,317.                    |                                   | FMV  |  |  |
| 2 AID TO EMIGRES  | 472                      | 221,908.                    |                                   | FMV  |  |  |
| 3 ASSISTANCE TO ADULTS  | 176                      | 116,197.                    |                                   | FMV  |  |  |
| 4 ASSISTANCE TO OLDER ADULTS  | 3,387                    | 257,148.                    |                                   | FMV  |  |  |
| 5   |                          |                             |                                   |  |  |  |
| 6   |                          |                             |                                   |  |  |  |
| 7   |                          |                             |                                   |  |  |  |
| Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. |                          |                             |                                   |  |  |  |
|   |                          |                             |                                   |  |  |  |
|   |                          |                             |                                   |  |  |  |
|   |                          |                             |                                   |  |  |  |
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|   |                          |                             |                                   |  |  |  |
|   |                          |                             |                                   |  |  |  |

Schedule I (Form 990) (2013)

# Continuation Sheet for Schedule I (Form 990)

 Attach to Form 990 to list additional information for Schedule I (Form 990), Part II and Part III.

Continuation Page 1 of 1

Name of the organization

Employer identification number

| JEWISH FAMILY AND CHILDREN'S   |                |                                  |                             |                                      |  | 94-115652                                    |  |
|--|----------------|----------------------------------|-----------------------------|--------------------------------------|--|--|--|
| Part II Continuation of Grants and   |                |                                  |                             |                                      | •  |  |  |
| (a) Name and address of organization or government                                 | <b>(b)</b> EIN | (c) IRC section<br>if applicable | (d) Amount of cash<br>grant | (e) Amount of<br>non-cash assistance | (f) Method of<br>valuation (book,<br>FMV, appraisal,<br>other) | (g) Description of<br>non-cash<br>assistance | (h) Purpose of<br>grant or<br>assistance |
| JEWISH_FAMILY_SERVICES_OF_SIL<br>14855_OKA_ROAD,_STE202                            |                |                                  |                             |                                      |  |  |  |
| LOS GATOS, CA 95032  | 94-2536452     | 501(C)(3)                        | 10,000.                     |                                      |  |  | PROGRAM SUPPORT                          |
| <u>JEWISH_VOCATIONAL_SERVICE</u><br>225_BU <u>SH_STREET_STE_400</u>                |                |                                  |                             |                                      |  |  |  |
| SAN FRANCISCO, CA 94104  | 94-2213100     | 501(C)(3)                        | 10,000.                     |                                      |  |  | PROGRAM SUPPORT                          |
| _ <u>JFCS - EAST_BAY</u><br>_ <u>2484 SHATTUCK_AVE, SUITE 210_</u>                 |                |                                  |                             |                                      |  |  |  |
| BERKELEY, CA 94704   | 94-3250304     | 501(C)(3)                        | 10,000.                     |                                      |  |  | PROGRAM SUPPORT                          |
| <u>OSHMAN_FAMILY_JEWISH_COMM_CTR</u><br>3921_FABIAN_WAY                            |                |                                  |                             |                                      |  |  |  |
| PALO ALTO, CA 94303  | 77-0185734     | 501(C)(3)                        | 13,300.                     |                                      |  |  | PROGRAM SUPPORT                          |
| _ PENINSULA_JEWISH_COMMCENTER<br>_ 800_FOSTER_CITY_BOULEVARD                       |                |                                  |                             |                                      |  |  |  |
| FOSTER CITY, CA 94404  | 94-3227262     | 501(C)(3)                        | 10,000.                     |                                      |  |  | PROGRAM SUPPORT                          |
| <u>URJ CAMP NEWMAN</u><br><u>711 GRAND AVENUE, STE 280</u><br>SAN RAFAEL, CA 94901 | 13-1663143     | E01 (C) (2)                      | 25,000.                     |                                      |  |  | PROGRAM SUPPORT                          |
| <u>WORLD UNION FOR PROGRESSIVE J</u><br>633 THIRD AVENUE                           | 13-1003143     | 501(C)(3)                        | 25,000.                     |                                      |  |  | PROGRAM SUPPORT                          |
| NEW YORK, NY 10017   | 13-1930176     | 501(C)(3)                        | 6,100.                      |                                      |  |  | PROGRAM SUPPORT                          |
|  |                |                                  |                             |                                      |  |  |  |
|  |                |                                  |                             |                                      |  |  |  |
|  |                |                                  |                             |                                      |  |  |  |
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|  |                |                                  |                             |                                      |  | Cabadula                                     | Cant (Farma 000) 20                      |

TEEA4001L 07/12/13

Schedule I Cont (Form 990) 2013

2013

| SCHEDULE J Compensation Information  |   |   | OMB No. 1545-004       |          |                              |      |  |
|--|---|---|------------------------|----------|------------------------------|------|--|
| (Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees<br>► Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.<br>► Attach to Form 990. ► See separate instructions. |   |   |                        | 20       | 2013                         |      |  |
|  | tment of the Treasury<br>al Revenue Service                                   | <ul> <li>Information about Schedule J (Form 990) and its instructions is<br/>at www.irs.gov/form990.</li> </ul>   |                        |          | Open to Public<br>Inspection |      |  |
| Name   | of the organization   |   | Employer identificatio | n number |                              |      |  |
|  |   |   | 94-1156528             |          |                              |      |  |
| Par  | t I Questions   | Regarding Compensation  |                        |          |                              |      |  |
| 1 a  | Check the appropr<br>VII, Section A, lir                                      | iate box(es) if the organization provided any of the following to or for a person listed in Fone 1a. Complete Part III to provide any relevant information regarding these items.   | rm 990, Part           |          | Yes                          | No   |  |
|  | First-class or charter travel Housing allowance or residence for personal use |   |                        |          |                              |      |  |
|  | Travel for cor  | npanions Payments for business use of pers  | onal residence         |          |                              |      |  |
|  | Tax indemnifi   | ication and gross-up payments   | ion fees               |          |                              |      |  |
|  |   | spending account Personal services (e.g., maid, chat  |                        |          |                              |      |  |
|  |   |   |                        |          |                              |      |  |
| b  |   | on line 1a are checked, did the organization follow a written policy regarding payment or<br>r provision of all of the expenses described above? If 'No,' complete Part III to expl |                        | 1b       |                              |      |  |
| 2  |   |   |                        |          |                              |      |  |
| -  | trustees, and offic   | cers, including the CEO/Executive Director, regarding the items checked in line 1a?   |                        | 2        |                              |      |  |
| 3  | CEO/Executive D<br>establish compen   | irector. Check all that apply. Do not check any boxes for methods used by a related<br>sation of the CEO/Executive Director, but explain in Part III.                               | l organization to      |          |                              |      |  |
|  | X Compensatio   | n committee X Written employment contract   |                        |          |                              |      |  |
|  | X Independent   | compensation consultant X Compensation survey or study  |                        |          |                              |      |  |
|  |   | other organizations X Approval by the board or compensations  | ation committee        |          |                              |      |  |
|  |   |   |                        |          |                              |      |  |
| 4  | During the year, or a related organ   | did any person listed in Form 990, Part VII, Section A, line 1a with respect to the fil<br>nization:  | ing organization       |          |                              |      |  |
| a  | Receive a severa  | nce payment or change-of-control payment?   |                        | 4a       |                              | Х    |  |
|  | •   | receive payment from, a supplemental nonqualified retirement plan?  |                        |          |                              | Х    |  |
| C  | •   | receive payment from, an equity-based compensation arrangement?   |                        | 4 c      |                              | Х    |  |
|  | If 'Yes' to any of  | lines 4a-c, list the persons and provide the applicable amounts for each item in Par  | rt III.                |          |                              |      |  |
|  | Only section 501  | (c)(3) and 501(c)(4) organizations must complete lines 5-9.   |                        |          |                              |      |  |
| 5  | For persons listed contingent on the  | d in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any c<br>e revenues of:   | compensation           |          |                              |      |  |
|  | 0   | ?   |                        |          |                              | Х    |  |
| b  |   | nization?   |                        | 5b       |                              | Х    |  |
|  | If 'Yes' to line 5a   | or 5b, describe in Part III.  |                        |          |                              |      |  |
|  | contingent on the   | 5   |                        |          |                              |      |  |
|  | -   | ?   |                        |          |                              | Х    |  |
| b  |   | nization?   |                        | 6b       |                              | Х    |  |
| -  |   |   | ad                     |          |                              |      |  |
| 7  | payments not des  | d in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixe scribed in lines 5 and 6? If 'Yes,' describe in Part III                                     | ∃u<br>                 | 7        |                              | Х    |  |
| 8  | Were any amount   | ts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was s  | ubject                 |          |                              |      |  |
|  | to the initial contr  | ract exception described in Regulations section 53.4958-4(a)(3)?<br>in Part III   |                        | 8        |                              | Х    |  |
| •  |   | id the organization also follow the rebuttable presumption procedure described in Regulati  |                        |          |                              | Δ    |  |
|  | section 53.4958-6   | 5(c)?   |                        | 9        |                              |      |  |
| BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule J (F   |   |   |                        |          | 990) 2                       | 2013 |  |

# Schedule J (Form 990) 2013 JEWISH FAMILY AND CHILDREN'S SERVICES 94–1156528 Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

#### Note.

|                       | (B) Breakdown (          | of W-2 and/or 1099-MI                       | SC compensation                           | (C) Retirement                        | (D) Nontaxable | (E) Total of        | (F) Compensation                             |
|-----------------------|--------------------------|---|---|---------------------------------------|----------------|---------------------|--|
| (A) Name and Title    | (i) Base<br>compensation | (ii) Bonus and<br>incentive<br>compensation | (iii) Other<br>reportable<br>compensation | and other<br>deferred<br>compensation | benefits       | columns(B)(i)-(D)   | reported as<br>deferred in prior<br>Form 990 |
| DR. ANITA FRIEDMAN    |                          | <u> </u>                                    | 0.  | 122,295.                              | <u> </u>       | <u>469,146.</u>     | <u> </u>                                     |
| 1 EXECUTIVE DIREC (ii |                          | 0.  | 0.  | 0.                                    | 0.             | 0.                  | 0.   |
| GAYLE ZAHLER (C       | <u>219,590.</u>          | <u> </u>                                    | 0.  | <u>31,628.</u>                        | <u>10,476.</u> | <u>261,694.</u>     | <u>0.</u>                                    |
| 2 ASSOC EXEC DIR (ii  |                          | 0.  | 0.  | 0.                                    | 0.             | 0.                  | 0.   |
| MARGA DUSEDAU         |                          | <u> </u>                                    | 0.  | <u> </u>                              | <u>10,475.</u> | <u>215,553.</u>     | <u> </u>                                     |
| 3 CFO (ii             |                          | 0.  | 0.  | 0.                                    | 0.             | 0.                  | 0.   |
| SHABANA SIEGEL (Ö.    |                          | <u> </u>                                    | 0.  | <u>12,022.</u>                        | <u> </u>       | <u>    154,938.</u> | <u> </u>                                     |
| 4 ASSOC DEV DIR (ii   |                          | 0.  | 0.  | 0.                                    | 0.             | 0.                  | 0.   |
| BARBARA FARBER        | 197,165.                 | <u> </u>                                    | 0.  | <u> </u>                              | 1,556.         | <u>214,551</u> .    | 0.   |
| 5 DEVELOP DIR (ii     | 0.                       | 0.  | 0.  | 0.                                    | 0.             | 0.                  | 0.   |
| LAURA JAMIESON ()     | 129,589.                 | <u> </u>                                    | 0.  | <u> </u>                              | 10,346.        | <u>159,925.</u>     | 0.   |
| 6 CONTROLLER (ii      | 0.                       | 0.  | 0.  | 0.                                    | 0.             | 0.                  | 0.   |
| (C)                   |                          |   |   |                                       |                |                     |  |
| 7 (ii                 |                          |   |   |                                       |                |                     |  |
| (C)                   |                          |   |   |                                       |                |                     |  |
| 8 (ii                 |                          |   |   |                                       |                |                     |  |
| (C)                   |                          |   |   |                                       |                |                     |  |
| 9 (ii                 |                          |   |   |                                       |                |                     |  |
| (1)                   |                          |   |   |                                       |                |                     |  |
| 10 (ii                | )                        |   |   |                                       |                |                     |  |
|                       |                          |   |   |                                       |                |                     |  |
| 11 (ii                | ) [ ]                    | [   |   | Γ                                     |                | Γ                   |  |
| (i)                   |                          |   |   |                                       |                |                     |  |
| 12 (ii                | ) [ ]                    | [   |   | Γ                                     |                | Γ                   |  |
| (i)                   |                          |   |   |                                       |                |                     |  |
| 13 (ii                | )                        |   |   |                                       |                |                     |  |
| (i)                   |                          |   |   |                                       |                |                     |  |
| 14 (ii                | )                        |   |   |                                       |                |                     |  |
| (i)                   | 1                        |   |   |                                       |                |                     |  |
| 15 (ii                | )                        |   |   |                                       |                |                     |  |
| (i)                   | 1                        |   |   |                                       |                |                     |  |
| 16 (ii                |                          |   |   |                                       |                |                     |  |
| ВАА                   |                          | TEEA4102L 07/08                             | B/13                                      | ·                                     | -              | Schedule J          | (Form 990) 2013                              |

| complete this part for any additional information. |
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#### Schedule J (Form 990) 2013 JEWISH FAMILY AND CHILDREN'S SERVICES

### Part III Supplemental Information

94-1156528

#### SCHEDULE M (Form 990)

## **Noncash Contributions**

OMB No. 1545-0047 2013

**Open To Public** 

Inspection

| Department of the Treasury<br>Internal Revenue Service |
|--|
|  |

► Complete if the organizations answered 'Yes' on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

#### JEWISH FAMILY AND CHILDREN'S SERVICES

| Employer identification number |
|--------------------------------|
| 94-1156528                     |

| Pal | TI Types of Property   |                                      |  |   |                  |      |          |    |
|-----|--|--------------------------------------|--|---|------------------|------|----------|----|
|     |  | <b>(a)</b><br>Check if<br>applicable | <b>(b)</b><br>Number of<br>contributions or<br>items contributed | (c)<br>Noncash contribution<br>amounts reported<br>on Form 990,<br>Part VIII, line 1g | Metho<br>noncash |      | létermir |    |
| 1   | Art – Works of art   |                                      |  |   |                  |      |          |    |
| 2   | Art – Historical treasures   |                                      |  |   |                  |      |          |    |
| 3   | Art – Fractional interests.  |                                      |  |   |                  |      |          |    |
| 4   | Books and publications.  |                                      |  |   |                  |      |          |    |
| 5   | Clothing and household goods   |                                      |  |   |                  |      |          |    |
| 6   | Cars and other vehicles  |                                      |  |   |                  |      |          |    |
| 7   | Boats and planes   |                                      |  |   |                  |      |          |    |
| 8   | Intellectual property  |                                      |  |   |                  |      |          |    |
| 9   | Securities – Publicly traded   |                                      | 44   | 788,459.  | STOCK            | MARI | KET      |    |
| 10  | Securities – Closely held stock  |                                      |  |   |                  |      |          |    |
| 11  | Securities – Partnership, LLC, or trust interests .  |                                      |  |   |                  |      |          |    |
| 12  | Securities – Miscellaneous   |                                      |  |   |                  |      |          |    |
| 13  | Qualified conservation contribution –<br>Historic structures   |                                      |  |   |                  |      |          |    |
| 14  | Qualified conservation contribution – Other  |                                      |  |   |                  |      |          |    |
| 15  | Real estate – Residential  |                                      |  |   |                  |      |          |    |
| 16  | Real estate – Commercial   |                                      |  |   |                  |      |          |    |
| 17  | Real estate – Other  |                                      |  |   |                  |      |          |    |
| 18  | Collectibles.  |                                      |  |   |                  |      |          |    |
| 19  | Food inventory   |                                      |  |   |                  |      |          |    |
| 20  | Drugs and medical supplies   |                                      |  |   |                  |      |          |    |
| 21  | Taxidermy  |                                      |  |   |                  |      |          |    |
| 22  | Historical artifacts.  |                                      |  |   |                  |      |          |    |
| 23  | Scientific specimens   |                                      |  |   |                  |      |          |    |
| 24  | Archeological artifacts.   |                                      |  |   |                  |      |          |    |
| 25  | Other ► ()   |                                      |  |   |                  |      |          |    |
| 26  | Other ► ()   |                                      |  |   |                  |      |          |    |
| 27  | Other ► ()   |                                      |  |   |                  |      |          |    |
| 28  | Other► ( )   |                                      |  |   |                  |      |          |    |
| 29  | Number of Forms 8283 received by the organization du organization completed Form 8283, Part IV, Done                     |                                      |  |   | 29               |      |          |    |
|     |  |                                      |  |   |                  |      | Yes      | No |
| 30a | During the year, did the organization receive by contribution hold for at least three years from the date of the initial | l contribution                       | , and which is not require                                       | ed to be used for exempt  |                  |      |          |    |
| -   | purposes for the entire holding period?  |                                      |  |   |                  | 30 a |          | Х  |
|     | If 'Yes,' describe the arrangement in Part II.   |                                      |  |   |                  |      |          |    |
|     | Does the organization have a gift acceptance polic   |                                      |  |   | ons?             | 31   | Х        |    |
| 32a | Does the organization hire or use third parties or r   | elated orgar                         | nizations to solicit, pro  | cess, or sell   |                  | 32 2 | v        |    |

SEE PART II

33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

**b** If 'Yes,' describe in Part II.

Schedule M (Form 990) 2013

| Schedule M (Form 990) 2013 JEWISH FAMILY AND CHILDREN'S SERVICES 94-1156528 P   | age <b>2</b> |
|---|--------------|
| Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and wheth the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. | ıer          |
|   |              |
| PART I, LINE 32 - HIRE AND USE OF THIRD PARTIES   |              |
| JEWISH_FAMILY_AND_CHILDREN'S_SERVICES_CONTRACTS_WITH_TWO_COMMERCIAL_FUNDRAISERS_TO  |              |
| CONDUCT A VEHICLE DONATION PROGRAM - CHARITABLE AUTO RESOURCES, INC., 8804 BALBOA   |              |
| AVENUE, SAN DIEGO, CA 92123 WITH PHONE NUMBER OF 1-858-300-2901 AND CAR PROGRAM,  |              |
| INC., 3755_OMEC_CIRCLE, SUITE 4, RANCHO_CORDOVA, CA95742-7321_WITH_A_PHONE_NUMBER   |              |
| OF_1-800-513-6560   |              |
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| SCHEDULE O   | Supplemental Information to Form 990 or 990-EZ  |
|--|---|
| (Form 990 or 990-EZ)                                   | Complete to provide information for responses to specific questions on<br>Form 990 or 990-EZ or to provide any additional information.<br>► Attach to Form 990 or 990-EZ. |
| Department of the Treasury<br>Internal Revenue Service | Information about Schedule O (Form 990 or 990-EZ) and its instructions is<br>at www.irs.gov/form990.  |

Open to Public Inspection

OMB No. 1545-0047

#### Name of the organization

#### JEWISH FAMILY AND CHILDREN'S SERVICES

Employer identification number 94-1156528

# FORM 990, PART III, LINE 1 - ORGANIZATION MISSION JEWISH FAMILY AND CHILDREN'S SERVICES HELPS PEOPLE WORK THROUGH THE PROBLEMS IN THEIR LIVES- WHETHER IT'S A MAJOR LIFE TRANSITION, OR JUST SOME SUPPORT TO GET THROUGH THE DAY. FOR MORE THAN 160 YEARS, JEWISH FAMILY AND CHILDREN'S SERVICES HAS PROVIDED SOCIAL SERVICES TO THE SAN FRANCISCO BAY AREA'S CHILDREN, FAMILIES, AND OLDER ADULTS. WE HAVE OVER 40 PROGRAMS, INCLUDING HOME CARE FOR SENIORS, THERAPY FOR CHILDREN, YOUTH VOLUNTEER PROGRAMS, AND SERVICES FOR PEOPLE WITH DISABILITIES. FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION ADULTS: JEWISH FAMILY AND CHILDREN'S SERVICES OFFERS A WIDE VARIETY OF PROGRAMS TO EMPOWER INDIVIDUALS AND COUPLES TO LIVE THE BEST LIVES POSSIBLE, INCLUDING COUNSELING AND SUPPORT GROUPS; BUSINESS, ACADEMIC AND PROFESSIONAL LOANS THROUGH THE ORGANIZATION'S FINANCIAL AID CENTER; EMERGENCY FOOD, CLOTHING, AND SHELTER; PRACTICAL SUPPORT AND MEAL DELIVERY FOR INDIVIDUALS WITH DISABILITIES, CHRONIC ILLNESS OR HIV/AIDS; ADVOCACY AND SUPPORT FOR VICTIMS OF DOMESTIC VIOLENCE; LGBT OUTREACH; FAMILY MEDIATION, MAKING MARRIAGE WORK COUPLES' SEMINARS; INTERFAITH PROGRAMS AND BEREAVEMENT AND HEALING SERVICES. THE SOCIAL ENTERPRISE CENTER AT JEWISH FAMILY AND CHILDREN'S SERVICES PROVIDES EMPLOYMENT, JOB TRAINING, SOCIAL SERVICE SUPPORT AND HEALTH CARE BENEFITS FOR IMMIGRANTS, OLDER ADULTS, ADULTS WITH DISABILITIES, AND LOW-INCOME AND DISADVANTAGED WORKERS. HOLOCAUST EDUCATION PROGRAMS: THE JEWISH FAMILY AND CHILDREN'S SERVICES HOLOCAUST CENTER IS DEDICATED TO EDUCATION ABOUT AND DOCUMENTATION, RESEARCH AND REMEMBRANCE OF THE HOLOCAUST. ITS PROGRAMS INCLUDE THE TAUBER HOLOCAUST LIBRARY AND EDUCTION

CENTER; THE SURVIVORS' SPEAKERS BUREAU; THE NEXT CHAPTER PROJECT; EDUCATOR

| Schedule <b>O</b> (Form 990 or 990-EZ) 2013                          | Page <b>2</b>                                |
|--|--|
| Name of the organization JEWISH FAMILY AND CHILDREN'S SERVICES       | Employer identification number<br>94-1156528 |
| FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION     |  |
| WORKSHOPS; THE MANOVILL HOLOCAUST HISTORY PROJECT; THE DAY OF I      | LEARNING; AND OTHER                          |
| PROJECTS IN COLLABORATION WITH OTHER ORGANIZATIONS THAT PROMOT       | E REMEMBRANCE AND                            |
| UNDERSTANDING OF THE HOLOCAUST AS WELL AS CONTEMPORARY JEWISH        | LIFE_ABROAD                                  |
|  |  |
| FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS                |  |
| THE ORGANIZATION'S 2013 FORM 990 WAS REVIEWED BY THE FINANCE CO      | OMMITTEE_OF_THE_BOARD                        |
| OF DIRECTORS PRIOR TO FILING.  |  |
| FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEM | IENT OF CONFLICTS                            |
| ANNUAL CONFLICT OF INTEREST FORMS ARE SIGNED BY THE TRUSTEES,        | OFFICERS, DIRECTORS,                         |
| AND KEY EMPLOYEES. CONFLICTS ARE REFERRED TO THE AUDIT COMMIT        | TEE  |
| FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCES  | S - OFFICERS & KEY EMPLOYEES                 |
| COMPARABILITY_DATA_FOR_CEO_AND_CFO_ARE_REVIEWED_BY_THE_BOARD_O       | F_DIRECTORS                                  |
| COMPENSATION_DETERMINED_AFTER_REVIEW_OF_COMPARABILITY_DATA_AND       | PERFORMANCE                                  |
| EVALUATIONS  |  |
|  |  |
| EXECUTIVE DIRECTOR APPROVES ALL COMPENSATION FOR OTHER KEY EMP       | LOYEES.                                      |
| FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY A | VAILABLE                                     |
| GOVERNING DOCUMENTS, POLICIES AND FINANCIAL STATEMENTS ARE AVA       | ILABLE UPON REQUEST.                         |
|  |  |
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# **SCHEDULE O - SUPPLEMENTAL INFORMATION**

JEWISH FAMILY AND CHILDREN'S SERVICES

94-1156528

PAGE 1

# FORM 990, PART XI, LINE 9 OTHER CHANGES IN NET ASSETS OR FUND BALANCES CHANGE IN DEFINED BENEFIT PENSION PLAN LIABILITY TOTAL $\frac{\$}{\$}$ -26,823. -26,823.

2013

(Rev January 2014)

Department of the Treasury Internal Revenue Service

## Application for Extension of Time To File an Exempt Organization Return

Х

File a separate application for each return.

Information about Form 8868 and its instructions is at www.irs.gov/form8868.

• If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box .....

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extention on a previously filed Form 8868.

Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a

electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits.

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension – check this box and complete Part I only..... >

income tax returns.

|                             |  | Enter filer's identifying number, see instructions |
|-----------------------------|--|--|
|                             | Name of exempt organization or other filer, see instructions.                            | Employer identification number (EIN) or            |
| Type or<br>print            | JEWISH FAMILY AND CHILDREN'S SERVICES  | 94-1156528   |
| File by the                 | Number, street, and room or suite number. If a P.O. box, see instructions.               | Social security number (SSN)                       |
| due date for<br>filing your | PO BOX 156500  |  |
| return. See                 | City, town or post office, state, and ZIP code. For a foreign address, see instructions. |  |
| instructions.               | SAN FRANCISCO, CA 94115-6500   |  |

| Application<br>Is For                       |    | Application<br>Is For             | Return<br>Code |
|---|----|-----------------------------------|----------------|
| Form 990 or Form 990-EZ                     | 01 | Form 990-T (corporation)          | 07             |
| Form 990-BL                                 | 02 | Form 1041-A                       | 08             |
| Form 4720 (individual)                      | 03 | Form 4720 (other than individual) | 09             |
| Form 990-PF                                 | 04 | Form 5227                         | 10             |
| Form 990-T (section 401(a) or 408(a) trust) | 05 | Form 6069                         | 11             |
| Form 990-T (trust other than above)         | 06 | Form 8870                         | 12             |

| • The books are in the care of  MARGA_DUSEDAU   |         |           |              |  |  |  |  |
|---|---------|-----------|--------------|--|--|--|--|
| <ul> <li>Telephone No. ► (415) 449-1200 Fax No. ►</li> <li>If the organization does not have an office or place of business in the United States, check this box</li> <li>If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If check this box ►</li></ul> | this is | for the v | whole group, |  |  |  |  |
| 1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time   |         |           |              |  |  |  |  |
| until $2/15$ , 20 15, to file the exempt organization return for the organization named above.  |         |           |              |  |  |  |  |
| The extension is for the organization's return for:   |         |           |              |  |  |  |  |
| ► calendar year 20 or   |         |           |              |  |  |  |  |
| ★ X tax year beginning 7/01 , 20 13 , and ending 6/30 , 20 14 .   |         |           |              |  |  |  |  |
| 2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return<br>Change in accounting period  |         |           |              |  |  |  |  |
| <b>3a</b> If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions  | 3a      | \$        | 0.           |  |  |  |  |
| <b>b</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit  | 3b      | \$        | 0.           |  |  |  |  |
| <b>c Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions   | 3c      | \$        | 0.           |  |  |  |  |

Caution.

payment instructions.

| Form <b>886</b>                 | <b>8</b> (Rev 1-2014)   |                             |  |                                 | Page 2         |
|---------------------------------|---|-----------------------------|--|---------------------------------|----------------|
|                                 | are filing for an Additional (Not Automatic) 3-Mont   | n Extension                 | , complete only Part II and check this | box                             | ► X            |
| -                               | y complete Part II if you have already been granted   |                             |  | filed Form 8868.                |                |
| <ul> <li>If you a</li> </ul>    | are filing for an Automatic 3-Month Extension, con  |                             |  |                                 |                |
| Part II                         | Additional (Not Automatic) 3-Month Ex   | xtension (                  | of Time. Only file the original (r     | no copies needed)               |                |
|                                 | ·   |                             | Enter filer's iden                     | tifying number, see inst        | ructions       |
|                                 | Name of exempt organization or other filer, see instructions.   |                             | Em                                     | nployer identification number ( | EIN) or        |
| Type or                         |   |                             |  |                                 |                |
| print                           | JEWISH FAMILY AND CHILDREN'S SE   | ERVICES                     |  | 94-1156528                      |                |
| File by the                     | Number, street, and room or suite number. If a P.O. box, see inst   | cial security number (SSN)  |  |                                 |                |
| extended<br>due date for        |   |                             |  |                                 |                |
| filing your<br>return. See      | PO BOX 156500   |                             |  |                                 |                |
| instructions.                   | City, town or post office, state, and ZIP code. For a foreign address   | ss, see instruction         | ons.                                   |                                 |                |
|                                 | SAN FRANCISCO, CA 94115-6500  |                             |  |                                 |                |
|                                 | Deturn code for the volume that this application is fo  | v (file e eeu               | evels explication for each values)     |                                 |                |
|                                 | Return code for the return that this application is for   | n (ille a sep               |  |                                 | 01             |
| <u> </u>                        |   |                             | A 11 11                                |                                 |                |
| Application                     | on  | Return<br>Code              | Application<br>Is For                  |                                 | Return<br>Code |
|                                 | or Form 990-EZ  | 01                          |  |                                 |                |
| Form 990                        |   | 02                          | Form 1041-A                            |                                 | 08             |
|                                 | <br>(individual)  | 03                          | Form 4720 (other than individual)      |                                 | 09             |
| Form 990                        |   | 04                          | Form 5227                              |                                 | 10             |
|                                 | T (section 401(a) or 408(a) trust)  | 05                          | Form 6069                              |                                 | 11             |
|                                 | -T (trust other than above)   | 06                          | Form 8870                              |                                 | 12             |
|                                 |   |                             |  |                                 |                |
| Teleph If the If this whole gro | boks are in care of $\blacktriangleright$ <u>MARGA_DUSEDAU</u><br>one No. $\blacktriangleright$ (415) 449-1200<br>organization does not have an office or place of but<br>is for a Group Return, enter the organization's four<br>up, check this box $\blacktriangleright$ . If it is for part of the gr<br>the extension is for. | digit Group                 | Exemption Number (GEN)                 | If this                         | is for the     |
|                                 | west an additional 3 month oxtonsion of time until  | E /1 E                      | 20 1 5                                 |                                 |                |
|                                 | uest an additional 3-month extension of time until<br>calendar year , or other tax year beginnin  | <u></u><br>g 7/01           | , 20 <u>13</u> , and ending 6/         | /30 , 20 1                      | Δ.             |
|                                 | e tax year entered in line 5 is for less than 12 mont   |                             |  | Final return                    | <u> </u>       |
|                                 | Change in accounting period   |                             |  |                                 |                |
|                                 |   | AVED DE                     | SPECTFULLY REQUESTS ADDI               |                                 |                |
|                                 | THER INFORMATION NECESSARY TO FI  |                             |  |                                 |                |
| 011                             |   | <u>11 00</u>                |  | <u></u>                         |                |
|                                 | is application is for Forms 990-BL, 990-PF, 990-T, 4 refundable credits. See instructions   |                             |  | . 8a\$                          |                |
| tax į                           | is application is for Forms 990-PF, 990-T, 4720, or<br>payments made. Include any prior year overpaymer<br>iously with Form 8868  | nt allowed a                | s a credit and any amount paid         |                                 |                |
| c Bala<br>EFT                   | nce due. Subtract line 8b from line 8a. Include you<br>PS (Electronic Federal Tax Payment System). See  | r payment v<br>instructions | vith this form, if required, by using  | 8c\$                            |                |
|                                 | Signature and Verifica  | ation mus                   | t be completed for Part II only        |                                 |                |
| correct, and                    | complete, and that I am authorized to prepare this form.  |                             |  |                                 |                |

Signature ►

Title ► CFO FIFZ0502L 12/31/13 Date 🕨

3

Form 8868 (Rev 1-2014)